

NCR ANIMAL EMERGENCY COMMITTEE REGIONAL RESPONSE PLAN

NCR AEC Ver. 1.0

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Foreword

The Colorado North Central All-Hazards Region (NCR) is comprised of a wide variety and diverse type of jurisdictions including mountainous, urban and rural communities and is vulnerable to both natural hazards, such as wildfires, floods and tornados as well as human-caused disasters, such as industrial accidents and terrorist incidents. The NCR is comprised of the counties of Adams, Arapahoe, Boulder, Broomfield, Clear Creek, Denver, Douglas, Elbert, Gilpin and Jefferson County and according to 2010 Census figures, is home to approximately 2.88 million residents. Based on American Veterinary Medical Association (AVMA) estimates households in the NCR region may, at a minimum, own 1.4 million household pets (647,000 dogs, 707,000 cats and 78,000 birds) as well as large numbers of additional types of companion animals including horses and backyard/non-commercial livestock.

Given the hazards the NCR is vulnerable to, the State of Colorado and the NCR have made significant investments in the planning, resources and coordination necessary to respond to natural and human-caused emergencies and disasters that impact animals in disaster and have emphasized the importance of regional response as stated by The National Preparedness Goal. Natural disasters affecting Colorado over the past decade have demonstrated that large incidents can often exceed the emergency response capabilities of individual jurisdictions in the NCR, and a that multijurisdictional regional response will be necessary, including response actions and coordination for both household pets, service animals and livestock. Consequently, the North Central Region Animal Emergency Committee (NCR AEC) and its local partners, both governmental and private, have developed the NCR Animal Emergency Response Plan (NCR AERP) to provide a framework for collaboration and coordination during regional events.

The NCR AERP has been prepared in accordance with national and state emergency management systems and plans — in particular, the National Incident Management System and the Colorado State Emergency Operation Plan (EOP), as well as local county and municipal plans. The NCR AERP does not supersede or exclude any of these concepts or plans; rather, it places them in the context of a response to an event in the NCR, during which time local Emergency Operations Centers (EOCs) as well as the State Emergency Operations Center (SEOC) may be activated.

The NCR AERP builds on Colorado's existing local and State EOP's by further defining regional animal response components of those EOP's, including coordination across disciplines and levels of government, resource sharing, and regional decision-making. The NCR AERP is comprised plan detailing the NCR AEC Coordination structure in the event of a regional/wide-spread/catastrophic incident and includes information that address detailed elements for animal evacuation support, animal search and rescue and temporary animal sheltering.

Development of the NCR AERP was a collaborative effort among the members of the NCR Animal Emergency Committee who have reviewed and approved the Base Plan and its subsidiary plans.

Preparation of the NCR AERP was supported by a grant from the Colorado North Central All-Hazards Region and a grant from the U.S. Department of Homeland Security Urban Area Security Initiative (UASI) which provides metropolitan areas with funding for regional planning, equipment, training, and exercises to prepare for critical incident response.

The NCR AEP will maintain the NCR AERP and is responsible for all future revisions and modifications. Additional plans and tools that are developed at the regional level, including products using future NCR and UASI grants, will be incorporated into the AERP, as appropriate.

Acknowledgments

The NCR AERP is a product of the collaborative efforts of the following entities:

- North Central All-Hazards Region
- Denver Urban Area Security Initiative (UASI)
- FEMA, Region VII – Individual Assistance Mass Care
- Colorado Department of Agriculture/Animal Health Division
- City of Aurora, Animal Control
- Arapahoe County, Animal Control
- City of Boulder, Animal Control
- County of Boulder, Animal Control
- Clear Creek County, County Animal Rescue Team
- City and County of Denver, Animal Shelter/Animal Care and Control
- City and County of Denver, Office of Emergency Management
- City and County of Denver, Environmental Health
- Douglas County, Emergency Support Services
- Douglas-Elbert County Animal Response Team
- Gilpin County, Colorado
- Gilpin County Animal Response Team
- Jefferson County, Animal Control
- Jefferson County Animal Response Team

The following organizations participated in the development of the plan:

- PetAid Colorado, Disaster Services
- Colorado Veterinary Medical Reserve Corps

Record of Changes

Change Number	Date of Change	Section of Plan Changed	Recorded By

Record of Distribution

The current edition of the NCR AERP will be published and available electronically through the North Central All-Hazards Emergency Management Region (NCR) website for download to NCR members and emergency management personnel.

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Section 1 | Introduction

Purpose

The purpose of the NCR Animal Emergency Response Plan (NCR AERP) is to provide an all-hazards framework for collaboration among responsible entities and coordination during emergencies in the Colorado North Central All-Hazards Region. The AERP defines procedures for regional coordination, collaboration, decision-making, and resource sharing in companion animal and non-commercial livestock disaster response among animal emergency response agencies in the NCR.

The AERP does not replace existing state, county or local animal disaster response plans. Rather, it builds on these individual jurisdictional plans to provide methods for cooperation among local and state animal response entities and agencies. The AERP provides critical linkages to ensure that existing NCR animal response systems work together effectively during the response to a major event. In addition, the AERP complies with the requirements of the National Incident Management System (NIMS), and is consistent with the National Preparedness Goal.

Objectives

The NCR AERP defines the following:

- Role of the NCR Animal Emergency Committee (NCR AEC) when responding to a regional emergency or disaster.
- Role of local EOC ESF11/Animal Desks and SEOC ESF 6a during a regional emergency or disaster.
- Operational priorities that govern the regional response.
- Roles, responsibilities, and authority of NCR AEC member organizations for regional decision-making and circumstances during which regional decision-making is required.
- Processes for requesting resources and allocating limited resources during a regional emergency or disaster.
- The manner in which offices of Emergency Management, Animal Control agencies, County Animal Response Teams (CARTS), the Colorado Veterinary Medical Reserve Corp (COVMRC) and PetAid Colorado mutual aid systems are coordinated with each other and with other systems for requesting resources during a regional emergency or disaster.
- Processes for sharing information among the local Emergency Operations Centers (EOCs), the NCR AEC and the State Emergency Operations Center (SEOC).
- Processes for coordination between the local EOC's, the NCR AEC and other state, Federal, and regional entities during response to a regional emergency or disaster.

Scope and Applicability

The NCR AERP provides a framework for coordination among NCR counties and municipalities and other state entities to support a regional response event for household pets, service animals and companion/non-agricultural livestock. The NCR AERP does not apply to regional responses affecting agriculture as outlined under the Colorado Emergency Operations Plan ESF 11. The AERP is designed to complement the Colorado State Emergency Plan as well as the emergency plans of NCR County and municipal emergency operations plans. The AERP does not supersede or exclude any existing plans; rather, it places relevant plans in the context of a response to an event with regional impacts, during which time the AERP is activated. More specifically, it does not address, or supersede, local procedures for:

- Incident Command or EOC structures
- Local response activities
- Established mutual aid relationships and procedures at the local level for non-regional (i.e. an event affecting a single Jurisdictional Area) event response

A regional response event is any situation that occurs within or outside of the NCR that has disrupted essential services or mobility, or jeopardized public health and safety on a regional basis. This situation:

- May occur without warning
- Has large-scale regional impacts
- Has high regional consequences
- Has operations continuing over a protracted period of time
- Necessitates both local and state emergency systems to be activated. (Federal emergency systems may also be activated)

The NCR AERP is scalable, allowing for appropriate levels of coordination and information exchange to deal with a regional emergency.

The NCR AERP also includes references to emergency activities that are undertaken by other organizations, including:

- Non-governmental organizations (NGO's), including humane societies, SPCA's and local animal rescue organizations; and national non-profit animal disaster response organizations (i.e. National Animal Rescue and Sheltering (NARSC) organizations)
- Federal agencies, such as the Federal Emergency Management Agency (FEMA), that will respond under the National Response Framework or a Presidential declaration of disaster or emergency or the United States Department of Agriculture, that will respond under tasking from FEMA to provide assistance and coordination during all-hazards emergencies and which will respond as the lead Federal agency in the case of a foreign animal disease outbreak.
- Private sector businesses and resources

Geographic Extent

The NCR AERP was developed for the Colorado North Central All-Hazards Region (NCR), which encompasses the ten counties listed below and illustrated on Figure 1 and applies to key stakeholders in these NCR Jurisdictional Areas:

- Adams,
- Arapahoe
- Boulder
- Broomfield
- Clear Creek
- Denver
- Douglas
- Elbert
- Gilpin
- Jefferson County

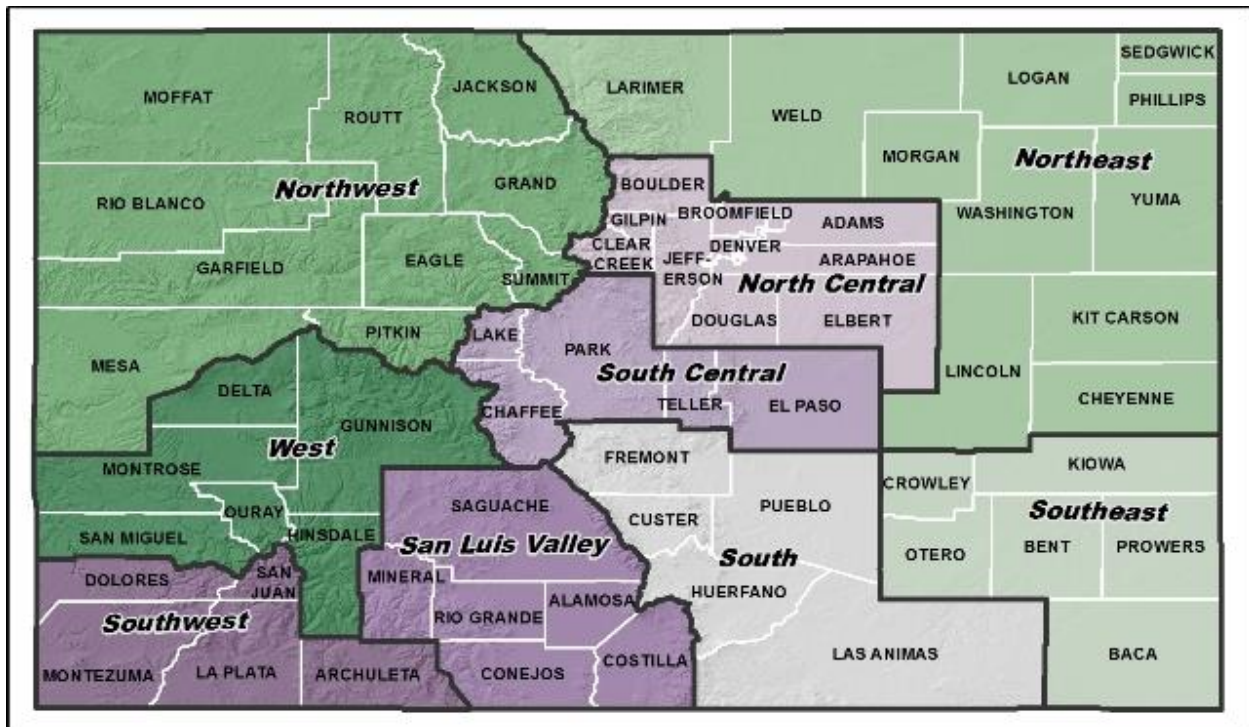


Figure 1

Colorado North Central All-Hazards Region

dhsem.state.co.us

NCR Animal Emergency Committee

The NCR Animal Emergency Committee (NCR AEC) provides administrative coordination and support for designated NCR animal response mutual aid agencies.

The regional response functions described in the NCR AERP are coordinated by the NCR AEC in collaboration with local EOC's, Jurisdictional Areas and the State Emergency Operations Center (SEOC) ESF 6a – Household Pets and Service Animals.

Type and Extent of Event

The NCR AERP is applicable:

- To all hazards, whether natural or human-caused
- When one or more local EOC's are activated
- When one or more local EOC's are activated which triggers an activation of the SEOC

Authorities, Regulations, and Requirements

The NCR AERP is consistent with, or complies with, applicable national and state emergency management systems and plans, in particular the:

- Colorado State Emergency Operations Plan
- NIMS
- National Preparedness Goal.

Table 2 summarizes the specific authorities, regulations, and requirements that form the background for the NCR AERP.

Table 2: Authorities and Regulations

Title/Citation	Origination	Application	Description/Summary
Adams County Emergency Operations Plan – ESF11	Adams County	Local government agencies	Describes the authorities, responsibilities, functions and operations of local government during extraordinary emergencies for household pet, service animal, livestock and

			agricultural animal response.
Arapahoe County Emergency Operations Plan – Animal Emergency Response Annex	Arapahoe County	Local government agencies	Describes the authorities, responsibilities, functions and operations of local government during extraordinary emergencies for household pet, service animal, livestock and agricultural animal response.
Boulder Emergency Operations Plan – ESF 21	Boulder City & County	Local government agencies	Describes the authorities, responsibilities, functions and operations of local government during extraordinary emergencies for household pet, service animal, livestock and agricultural animal response.
City and County of Broomfield All-Hazard Emergency Operations Plan <ul style="list-style-type: none"> • Animal Evacuation Appendix • Animal Shelter Annex 	Broomfield City & County	Local government agencies	Describes the authorities, responsibilities, functions and operations of local government during extraordinary emergencies for household pet, service animal, livestock and agricultural animal response.
Clear Creek Emergency Operations Plan – Animal Emergency	Clear Creek County	Local government agencies	Describes the authorities, responsibilities, functions and

Response Annex			operations of local government during extraordinary emergencies for household pet, service animal, livestock and agricultural animal response.
Denver City and County – ESF 6a	Denver City & County	Local government agencies	Describes the authorities, responsibilities, functions and operations of local government during extraordinary emergencies for household pet, service animal, livestock and agricultural animal response.
Douglas County Emergency Operations Plan – ESF11	Douglas County	Local government agencies	Describes the authorities, responsibilities, functions and operations of local government during extraordinary emergencies for household pet, service animal, livestock and agricultural animal response.
Elbert County Emergency Operations Plan – ESF 11	Elbert County	Local government agencies	Describes the authorities, responsibilities, functions and operations of local government during extraordinary emergencies for household pet, service animal, livestock and

			agricultural animal response.
Gilpin County Animal Response Team (GCART) Protocols	Gilpin County	Describes the authorities, responsibilities, functions and operations of local government and the volunteer animal response team during extraordinary emergencies for household pet, service animal, livestock and agricultural animal response.	Describes the authorities, responsibilities, functions and operations of local government during extraordinary emergencies for household pet, service animal, livestock and agricultural animal response.
Jefferson County Emergency Operations Plan <ul style="list-style-type: none"> • ESF 11 • Animal Emergency Evacuation Plan 	Jefferson County	Describes the authorities, responsibilities, functions and operations of local government and the volunteer animal response team during extraordinary emergencies for household pet, service animal, livestock and agricultural animal response.	Describes the authorities, responsibilities, functions and operations of local government during extraordinary emergencies for household pet, service animal, livestock and agricultural animal response.
Colorado Disaster Emergency Act, 24-32-21 and 24-32-2107	State of Colorado	State and local government agencies	Creates the Colorado Division of Emergency Management and charges each political subdivision with creation of a local emergency management agency.
Colorado Revised Statute 24.-33-.5-707	State of Colorado	State and local government agencies	Mandates that political subdivisions in Colorado be served by an office of emergency

			management or an inter-jurisdictional agency responsible for disaster preparedness and coordination of response.
Colorado State Emergency Operations Plan, ESF 6a and ESF11	State of Colorado	State and local government agencies	Describes the authorities, responsibilities, functions and operations of all levels of government during extraordinary emergencies for household pet, service animal, livestock and agricultural animal response.
State Veterinarian 35-50, Colorado Bureau of Animal Protection, 35-42, Pet Animal Care Facilities Act, 35-80 and Colorado Brand Board, 35-41	State of Colorado	Colorado Department of Agriculture, Division of Animal Industry	Describes the statutory authority related to animal health, prevention of animal cruelty and neglect, regulation of companion animal industry and the supervision of branded livestock identification, movement and ownership.
Robert T. Stafford Disaster Relief and Emergency Assistance Act (the Stafford Act)	Congress of the United States (Public Law 93-288, as amended)	Federal agencies	Authorizes the Federal Government to provide assistance in emergencies and disasters when state and local capabilities are exceeded.
The Pets Evacuation and Transportation Act (the PETS Act)	Congress of the United States (Public Law 109-38)	Federal agencies	Amendment to the Stafford Act requiring states seeking FEMA assistance to accommodate

			household pets and service animals in emergency operation plans for evacuating citizens facing disaster.
National Response Framework	U.S. Department of Homeland Security	All levels of government, and non-governmental and private sector entities	Provides guidance on how the nation conducts all-hazard incident responses
Homeland Security Presidential Directive No. 5	The Executive Office of the President	Federal, state, and local agencies with responsibilities for emergency response	Authorizes the development and implementation of NIMS, which establishes standardized incident management processes that all responders use to conduct response actions
Homeland Security Presidential Directive No. 8	The Executive Office of the President	Federal, state, and local agencies with responsibilities for emergency response	Establishes policies for strengthening national preparedness, including the National Preparedness Goal and Target Capabilities List

Operational Priorities

The following overarching operational priorities govern resource allocation and response strategy for the NCR during a regional emergency or disaster.

- **Saving Human Lives:** The preservation of human life is the top priority of animal emergency managers and animal first responders, and takes precedence over any and all other considerations.
- **Saving Animal Lives:** While legally animals are property in the state of Colorado it is recognized that many animal owners, particularly of household pets and service animals, consider these animals to be members of their families. Therefore, the preservation of animal life is second only in priority to the saving of human life by animal emergency managers and animal first responders.
- **Addressing Animal Needs:** Beyond the simple preservation of life, all possible efforts must be made to provide for basic animal welfare needs, including food, water, shelter, and security, during and after a regional emergency or disaster.

- **Protecting Property:** All possible efforts must be made to protect public and private property, including all types of domestic animals, from damage during and after a regional emergency or disaster.
- **Protecting the Environment:** All possible efforts will be made to protect Colorado's environment from damage with regard to animal disaster response during and after a regional emergency or disaster.
- **Encouraging Community and Economic Recovery:** Animal centric businesses, including veterinary hospitals/clinics, humane societies/SPCAs, pet day-care and boarding facilities, retail pet supplies, food animal production businesses, etc. are important components of the local and state economy. Animal emergency/disaster managers; local, county, and state government agencies; and the private sector will work with each community affected by a regional emergency or disaster to facilitate a speedy recovery for all animal centric businesses. Every effort must be made to ensure that recovery operations are conducted fairly, equitably, and inclusively.

Key Supporting Concepts

Both Jurisdictional Area EOP's and the Colorado State Emergency Plan provide the framework for the animal emergency plans of counties and municipalities throughout Colorado. In addition, the NCR AERP meets the requirements of NIMS. Key concepts upon which the AERP and its subsidiary plans are as follows.

Incident Command System

The Incident Command System (ICS) provides a consistent, integrated framework for the management of all incidents. Key Incident Command System concepts include limited span of control, incident action planning, management by objective, and modular organization. Incident Command System organizations use five functional sections: command, operations, logistics, planning/intelligence, and finance and administration. The AERP is based on Incident Command System principles.

Unified Command

A Unified Command approach is used within the ICS to define and achieve a set of objectives during situations in which two or more political or functional entities have authority and/or assets. In a Unified Command approach, representatives of each entity meet to set goals and decide how best to achieve them. If a Unified Command is formed the AERP will work in conjunction with the established Unified Command.

Mutual Aid

Under the terms of the NCR AERP, emergency assistance is provided voluntarily from one jurisdiction to another at the official request of an official representative of the receiving jurisdiction to an official representative of the sending jurisdiction. Expenses may be incurred by the sending jurisdiction and there should be agreement by the receiving jurisdiction to cover normal expenses such as mileage, meals, purchase of necessary supplies and reimbursement for repair or replacement of equipment.

Animal evacuation support, animal search and rescue and temporary animal sheltering mutual aid is described in more detail in the AERP sections related to those systems. NCR jurisdictions are encouraged

to engage in pre-event MAA's for animal disaster response assets and resources under the AERP but are not required to do so.

NRC AEC Coordination Group

In a regional emergency or disaster event, the Chair of the NCR AEC may convene a Coordination Group to provide guidance on decisions regarding prioritization and allocation of resources, coordination of response activities and mutual aid requests. The NCR AEC Coordination Group will consist of the relevant animal response representatives of the NRC jurisdictional areas, and subject matter experts. The NCR AEC Chair is the Coordination Group Lead for the event or may request that the State EOC ESF6a representative or another designee act as the Coordination Group Lead for the event. At the discretion of the NCR AEC Chair, the NCR AEC Regional Coordination Group may meet via conference call or video teleconferencing.

National Response Framework (NRF)

The National Response Framework is a guide to national all-hazards incident response. The framework, which is coordinated by the U.S. Department of Homeland Security, is built upon flexible, scalable, and adaptable coordinating structures to align key roles and responsibilities across the nation. It is intended to capture specific authorities and best practices for managing incidents ranging from the serious but strictly local, to large-scale terrorist attacks and catastrophic natural disasters. It features an approach that:

- Integrates a wide range of emergency management disciplines into a unified structure.
- Describes the roles and responsibilities of Federal agencies in emergency response and the organization of those agencies into Emergency Support Functions (ESFs).
- Provides the structure and mechanisms for national-level policy and operational direction.
- Provides the framework for Federal interaction with state, local, and tribal governments, the private sector, and non-governmental organizations.

The National Response Framework also describes the Federal response to a catastrophic incident. The Federal Government defines a catastrophic incident as “any natural or manmade incident, including terrorism, which results in extraordinary levels of mass casualties, damage, or disruption severely affecting the population, infrastructure, environment, economy, national morale, and/or government functions.” The National Response Framework states that the Federal Government may take protective measures to mobilize and deploy assets in anticipation of a request from a state prior to, and during, catastrophic events, especially for those that occur without notice. Federal protocols for responding to such incidents are further outlined in the Catastrophic Incident Annex to the National Response Framework and the Catastrophic Incident Supplement, which establishes a coordinated strategy for accelerating the delivery of the applications of Federal, and federally accessible, resources and capabilities. The Catastrophic Incident Supplement establishes an execution schedule and implementation strategy for delivery of key resources for a range of natural and human-caused catastrophic incidents.

Target Capabilities

Homeland Security Presidential Directive–8 calls for a National Preparedness Goal that establishes measurable priorities, targets, and a common approach to developing needed capabilities. Capabilities

are defined as combinations of resources that provide the means to achieve a measurable outcome from the performance of one or more critical tasks. In September 2006, the U.S. Department of Homeland Security issued an updated Target Capabilities List, which includes thirty seven target capabilities. The AERP identifies the response disciplines that are responsible for achieving the objectives of the Respond and Recover Target Capabilities.

Plan Development and Maintenance

The NCR AEC is responsible for the maintenance, revision, and distribution of the AERP and its subsidiary plans. The NCR AEC will annually assess the need for revisions to the AERP based on the following considerations:

- Changes to state or Federal regulations, requirements, or organization
- The need for additional subsidiary plans to develop regional response capabilities or eliminate gaps in capabilities, as suggested by event After Action Reports/Lessons Learned debriefings.
- Implementation of tools or procedures that alter or improve upon plan components.

The NCR AEC will maintain a record of amendments and revisions to the AERP, as well as executable versions of all documents, and will be responsible for distributing the plan to all NCR jurisdictional agencies.

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Section 2 | Planning Assumptions and Considerations

Planning Assumptions

The AERP is based on the following development and implementation assumptions.

- The NCR AERP will not usurp or infringe on the authorities, plans, procedures, or prerogatives of any NCR jurisdiction, agency or organization. NCR Jurisdictional Areas at all times retain the right to manage, coordinate and deploy their own animal disaster response personnel, resources and equipment solely within their Jurisdictional Area. Deployment of Jurisdictional Area animal response resources as mutual aid to other NCR Jurisdictional Areas is strictly voluntary and at the discretion of the NCR Authority Having Jurisdiction (AHJ).
- Establishing common terminology and structuring the AERP for compatibility with accepted local, state and federal emergency plans and guidance will improve efficiency and effectiveness in regional communications and coordination.
- Emergency response decisions and regional prioritization and coordination will be enhanced by the availability of timely and accurate information sharing as outline in the AERP.
- The AERP is in effect when two or more NCR jurisdictional EOC's or SEOC ESF6a are activated in response to an emergency or disaster in the NCR or a determination of a regional response event has been made at the State level.
- Incidents will be managed at the lowest possible local level. Local governments have primary responsibility for emergency response activities within their jurisdictions: the NCR AEC, the SEOC ESF 6a support the Jurisdictional Area animal emergency or disaster response efforts.
- A regional event is likely to exceed the emergency response capabilities of individual NCR Jurisdictional Areas. Additional resources from inside and outside of the NCR will be required to achieve an effective response.
- Emergencies or disasters that affect multiple NCR Jurisdictional Areas and involve multiple emergency response disciplines require significant inter-jurisdictional and interdisciplinary coordination, including close coordination among NCR Jurisdictional Areas, mutual aid systems, and other emergency response entities.
- During a regional event or a catastrophic event, competing demands for regional resources may require the prioritization of resource requests.
- During a regional event or a catastrophic event, an animal response coordination group may be established by the NCR AEC for making recommendations on regional animal response resource prioritization, response actions and support.
- During a regional response event, the NCR AEC Coordination Group will rely on SEOC ESF6a to coordinate non-NCR, state and NGO mutual aid resources in the manner necessary to optimize the use of limited animal disaster response resources to protect life, safety, property, and the environment, and to achieve the goals of the AERP.

- A catastrophic event in the NCR will exceed the emergency response capabilities of the NCR and the state. Additional resources will be required from other states and/or the Federal Government and/or national animal disaster response teams (NGO's) to achieve an effective response.
- During a catastrophic event, the Federal Government will implement the National Response Framework and may implement the Federal Catastrophic Incident Supplement. State and local governments will manage the emergency response in accordance with NIMS. The Federal Government will provide resources to support the animal emergency response efforts.

Threats

The NCR faces a number of significant threats due to its geography and prominence as a leading center for business, culture and agriculture in Colorado. These threats could result in potential events that could cause regional emergencies or disasters, such as in the following partial list:

- Natural Events
 - Wildfire
 - Tornado
 - Flood
 - Landslide
 - Earthquake
- Human-Caused Events
 - Detonation of improvised nuclear device or other explosive device
 - Dispersal of radiological materials
 - Dispersal of biological agents, such as aerosol anthrax.

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Section 3 | Roles and Responsibilities

This section of the AERP outlines the roles and responsibilities of local, state, and Federal agencies during a regional emergency or disaster.

Jurisdictional Areas

A Jurisdictional Area encompasses a county and all the political subdivisions located within the county, including municipalities.

The Jurisdictional Area lead agency (generally, the Sheriff's Office or the county Office of Emergency Management) manages information and resources (via mutual aid provisions), and priorities among local governments and municipalities within the Jurisdictional Area. Jurisdictional Areas serve as the link between local governments and North Central Region (NCR).

The NCR contains 10 Jurisdictional Areas with associated municipalities. Lead agencies for the 10 Jurisdictional Areas include:

- Adams County Office of Emergency Management
 - Arvada (partially)
 - Aurora (partially)
 - Bennett (partially)
 - Brighton (mostly)
 - Commerce City
 - Federal Heights
 - Northglenn (mostly)
 - Thornton (mostly)
 - Westminster (partially)
- Arapahoe County Sheriff, Office of Emergency Management
 - Aurora (mostly)
 - Bennett (mostly)
 - Bow Mar (mostly)
 - Centennial
 - Cherry Hills Village
 - Columbine Valley
 - Deer Trail
 - Englewood
 - Foxfield
 - Glendale (an exclave of Arapahoe County, entirely surrounded by City and County of Denver)
 - Greenwood Village
 - Littleton (mostly)
 - Sheridan

- Boulder Office of Emergency Management, under a cooperative agreement between the City of Boulder and Boulder County.
 - City of Boulder
 - Town of Erie (partially)
 - Town of Jamestown
 - City of Lafayette
 - City of Longmont (mostly)
 - City of Louisville
 - Town of Lyons
 - Town of Nederland
 - Town of Superior (mostly)
 - Town of Ward
- City and County of Broomfield Police Department, Emergency Management Unit
- Clear Creek County Administrator, Office of Emergency Management
 - Downieville-Lawson-Dumont
 - Empire
 - Georgetown
 - Idaho Springs
 - Silver Plume
 - St. Mary's
- City and County of Denver Mayor's Office, Office of Emergency Management
- Douglas County Sheriff, Office of Emergency Management
 - Aurora (partially)
 - Castle Pines North
 - Castle Rock
 - Larkspur
 - Littleton (partially)
 - Lone Tree
 - Parker
- Elbert County Board of County Commissioners, Office of Emergency Management
 - Elizabeth
 - Kiowa
 - Simla
- Gilpin County Sheriff, Emergency Services
 - Blackhawk
 - Central City

- Jefferson County Sheriff, Office of Emergency Management
 - Arvada (mostly)
 - Bow Mar
 - Edgewater
 - Golden
 - Lakeside
 - Lakewood
 - Littleton (partially)
 - Morrison
 - Mountain View
 - Superior (partially)
 - Westminster (partially)
 - Wheat Ridge

The NCR AEC also will use the AERP protocols and procedures during a response to a regional emergency or disaster that involves any approved mutual aid request from the following ten counties, which are adjacent to the NCR:

- El Paso
- Grand
- Larimer
- Lincoln
- Morgan
- Park
- Summit
- Teller
- Weld
- Washington

Authorities Having Jurisdiction (AHJs) for Animal Disaster Response

While the Jurisdictional Area lead agency manages information and resources (via mutual aid provisions), and priorities among local governments and municipalities within the Jurisdictional Area the authority having jurisdiction (AHJ) for animal disaster response may vary by County or municipal area. The AHJ for animal disaster response serves as the link between the NCR AEC and the Jurisdictional Area lead agency.

The AHJ for animal disaster response for the 10 NCR Jurisdictional Areas contains include:

- Adams County Neighborhood Services, Adams County Animal Control
 - Arvada Police Department, Arvada Animal Management
 - Aurora Animal Care Division, Animal Control
 - Bennett Community Development, Bennett Animal Control
 - Brighton Police Department, Brighton Animal Control
 - Thornton Police Department, Animal Control

- Arapahoe County Public Works and Development, Animal Control
 - Aurora Animal Care Division, Animal Control
 - Bennett Community Development, Bennett Animal Control
 - City of Centennial, Animal Services (contract with HSPPR)
 - Cherry Hills Village Police Department, Animal Control
 - City of Englewood Police Department, Code Enforcement
 - Glendale Police Department, Animal Control
 - Greenwood Village Police Department, Code Enforcement
 - Littleton Police Department, Animal Control
 - Sheridan Police Department, Neighborhood Services
- Boulder Office of Emergency Management, under a cooperative agreement between the City of Boulder and Boulder County.
 - Boulder County Sheriff, Animal Control
 - City of Boulder Police Department, Animal Control
 - Town of Erie Police Department, Animal Control
 - City of Lafayette Police Department, Animal Control
 - City of Longmont Police Department, Animal Control
 - City of Louisville Police Department, Animal Control
 - Town of Nederland Police Department, Animal Control
- City and County of Broomfield Police Department, Animal Services
- Clear Creek County Sheriff's Office, Animal Control Division
- City and County of Denver Mayor's Office, Office of Emergency Management
 - Denver Animal Control, Denver Environmental Health
 - Denver Animal Shelter, Denver Environmental Health
- Douglas County Sheriff, Animal Services (Contracted to HSPPR)
 - Aurora Animal Care Division, Animal Control
 - Castle Rock Police Department, Animal Protection Services
 - Littleton Police Department, Animal Control Division
 - Lone Tree Police Department, Animal Control
 - Town of Parker Police Department Patrol Division, Animal Services
- Elbert County Sheriff, Animal Control
- Gilpin County Sheriff, Animal Control
- Jefferson County Sheriff, Animal Control
 - Arvada Police Department, Arvada Animal Management
 - Edgewater Police Department, Animal Control
 - Golden Police Department, Animal Control
 - Lakewood Police Department, Animal Control

- Littleton Police Department, Animal Control Division
- Westminster Police Department, Animal Management
- Wheat Ridge Police Department, Animal Control

AHJ Animal Emergency or Disaster Event Responsibilities – ESF 11/Animal Desk

The NCR AERP provides a framework for coordination among NCR counties and municipalities and other state entities to support a regional response event for household pets, service animals and companion/non-agricultural livestock. The NCR AERP does not apply to regional responses affecting agriculture as outlined under the Colorado Emergency Operations Plan ESF 11. During a non-agriculture regional emergency the local AHJ for animal disaster response is responsible for:

- Activating the Jurisdictional Area Animal EOC ESF(s) and implementing the Jurisdictional Area emergency operations plan (EOPs) Animal Annex.
 - Note: At the municipal or county level in the NCR the ESF for animal response is generally ESF 11. Some NCR Jurisdictional Areas have determined to place household pets and service animal response coordination in an ESF 6a. For the purposes of the AERP animal response ESF's at the municipal or county level will be described as "ESF 11/Animal Desk" for ease of use.
- Coordinating the overall animal emergency response within their jurisdiction.
- Establishing and maintaining communication between the local EOCs and designated animal response agencies (i.e. CARTs, Temporary Animal Shelters, etc.).
- Establishing and maintaining communication between the local EOCs and regional animal response agencies.
- Making animal response resource requests from regional Jurisdictional Areas by providing county resources needs, requesting mutual aid from other jurisdictions, and/or requesting resources from the SEOC.
- Providing emergency response resources to other Jurisdictional Areas in accordance with the provisions of any existing or requested Mutual Aid Agreements.
- Maintaining situational awareness within the Jurisdictional Area by verifying and aggregating local animal situation assessments, discipline-specific status updates, and data from sources outside the Jurisdictional Area.
- Developing animal response information to the local EOC for aggregation and distribution to the SEOC of the Jurisdictional Area EOC Incident Action Plan that identifies Jurisdictional Area priorities and objectives for each Operational Period, ensuring that Jurisdictional Area priorities are aligned with regional priorities
- Participating in the NCR AEC Regional Coordination Group conference calls to provide input to regional animal response resource allocation and other decisions.

Regional Organizations

Several entities in the NCR are regional animal response organizations— that is, they may have the capability to conduct operations in more than one county.

Examples include PetAid Colorado, Colorado Veterinary Medical Reserve Corps and Colorado Humane Society. These organizations generally provide liaisons to one or more Jurisdictional Area EOCs for the counties in which they conduct the majority of their operations and can provide coordination, disaster trained volunteers and evacuation and sheltering equipment.

State Emergency Operations Center (SEOC)

The Colorado Division of Homeland Security and Emergency Management (DHSEM) serves as the lead state agency for emergency management in Colorado. During a regional emergency or disaster, DHSEM is responsible for:

- Serving as a link between the Governor, state agencies, and local governments.
- Activating and staffing the SEOC in Centennial, CO.
- Providing designated personnel to staff the SEOC and tasking state and partner agencies to provide representatives to the SEOC.
- Managing public information functions, including those of the NCR, and providing the public with information about the emergency situation through advisories, emergency orders, and other relevant notices
- Filling requests for resources from the Jurisdictional Areas by:
 - Brokering the provision of emergency mutual aid resources from unaffected regions.
 - Requesting State and Federal resources.
 - Requesting resources from other states, either directly or through the Emergency Management Assistance Compact (EMAC).
 - By Governor’s Order, requesting the deployment of the Colorado National Guard.
 - Developing the State Action Plan, which outlines the overall state response strategy
 - During an event affecting multiple regions, coordinating the response activities of regions in cases where the actions of one region may affect another
 - If the SEOC is not functional, coordinating directly with the Jurisdictional Areas until the SEOC is functional.

During a Presidentially declared emergency or disaster, DHSEM is responsible for overall coordination with the Federal Government. The Governor appoints a State Coordinating Officer, who represents the state in its interactions with the Federal Government. DHSEM coordinates with FEMA for the implementation of Stafford Act recovery programs, such as the Public Assistance Program, and facilitates the involvement of state and local government agencies and non-governmental organizations in these programs.

State Emergency Operations Center (SEOC) ESF 6a

In accordance with the State of Colorado Emergency Operations Plan, ESF 6a coordinates household pet and service animal response and ESF 11 coordinates agricultural and livestock disease response at the level of the SEOC during major emergencies or disasters in Colorado.

During a regional emergency or disaster, SEOC ESF 6a is responsible for:

- Staffing the SEOC ESF 6a Desk when activated.
- Establishing communication with Jurisdictional Area EOCs and the NCR AEC.
- Developing and distributing regional situation reports to Jurisdictional Areas within the region and to SEOC management.
- Developing and distributing the SEOC Action Plan, which establishes regional priorities, objectives, and responsibilities for a particular operational period.
- Coordinating and tracking NCR Animal Response resources in response to requests from Jurisdictional Areas by:
 - Forwarding the requests to animal response leads in unaffected NCR Jurisdictional Areas.
- Brokering the provision of mutual aid animal disaster response resources from unaffected NCR Jurisdictional Areas.
 - Forwarding the requests to animal response leads outside the NCR and/or the SEOC Resources Unit if the request cannot be filled quickly within the NCR.
 - Forwarding non–animal response specific requests to the SEOC Resources Unit.
 - Requesting state agencies in the region to provide resources as appropriate.
 - In coordination with the NCR AEC Coordination Group making strategic decisions regarding animal disaster resources in situations that affect multiple Jurisdictional Areas.
 - Collaborating with NCR AHJ’s for animal disaster response to ensure that all requests are filled expeditiously, and aligning allocation decisions with regional priorities established in the SEOC Action Plan.
 - Coordinating the activities of the Jurisdictional Areas in situations in which the actions of an individual Jurisdictional Area may affect other Jurisdictional Areas (for example, an evacuation).
 - Convening and/or leading the NCR AEC Regional Coordination Group at the request of the NCR AEC Chair.
 - Convening task forces to address specific regional animal emergency response activities (for example, evacuation or recovery).
- Tracking the progress of animal resource requests and mission tasks.

State Agencies

State agencies are responsible for:

- Alerting personnel and mobilizing resources in affected areas.
- At the request of DHSEM, staffing appropriate sections of the SEOC with agency representatives or providing agency liaisons at the SEOC.
- Coordinating emergency response with counterpart Federal, state, local, and other agencies.
- Coordinating the release of emergency public information with the DHSEM Public Information Office.
- Locating and assessing the extent of damage to any state- owned facility or property under agency or departmental jurisdiction.
- Activating state agency Departmental Operational Centers (for example the Colorado Department of Public Health and Environment DOC) and establishing communication with the SEOC.
- Participating in task forces, as requested by DHSEM.
- Responding to mission tasking requests by providing resources
- Providing situation status reports to the SEOC.
- Tracking resources.

The Colorado State Emergency Operations Plan mandates that state agencies have specific responsibilities for emergency response during an emergency event. In order to facilitate an efficient two-way flow of communications, these state agencies provide a liaison to the SEOC. Among the agencies listed in the Colorado State Emergency Plan that have or may have animal disaster response responsibilities or involvement are the following.

- Department of Agriculture
- Division of Homeland Security and Emergency Management (Search and Rescue)
- Department of Human Services
- Department of Public Health and Environment
- Department of Public Safety

Incident/Unified Command - Animal Operations Branch

Jurisdictional Area EOCs, ICS and/or Unified Command may activate an Animal Response Branch of the Operations Section to coordinate information, resources and response actions between and among animal response agencies and responders, local and state EOC ESF's other emergency responders. Examples of NCR Jurisdictional Area agencies and responders under an Animal Operations Branch include:

- Jurisdictional Area animal control agencies

- County/Community Animal Response Teams
 - Animal Evacuation Teams
 - Animal Search and Rescue Teams
 - Small Animal Sheltering Teams
 - Large Animal Sheltering Teams
- Humane Societies/SPCA's
- Local Animal Welfare NGO's with disaster response capabilities (for example the Colorado Humane Society)
- National Animal Welfare NGO's with disaster response capabilities (i.e. National Animal Rescue and Sheltering Coalition (NARSC) agencies).

PetAid Colorado, a voluntary Colorado non-profit organization, provides ESF 6a staff to the SEOC at the request of the Colorado Department of Agriculture and DHSEM for coordination of Animal Operations Branch activities with the SEOC. The PetAid Colorado representative works with the Animal Operations Branch Director to coordinate response efforts, align animal emergency response priorities and obtain resources and support to accomplish the Animal Operations mission.

Federal Government

A Federal agency may support state and local animal response either under its own authority or as part of a coordinated Federal response under the National Response Framework (NRF).

Federal agencies in the region may respond by:

- Working within existing agreements with local jurisdictions to provide emergency technical assistance, resource management or response support.
- Taking action under their own emergency response authority (the U.S. Department of Agriculture/APHIS, for example, has the authority to respond to Foreign Animal Disease outbreaks that cannot be contained by local or state jurisdictions).

Federal Response for Household Pets and Service Animals Under the NRF

In general, the Federal Government is responsible for providing support, either directly through the actions of Federal agencies, or indirectly through grants, when state and local emergency response capabilities are exhausted.

In response to requests for assistance from the state, FEMA coordinates with other Federal agencies, non-governmental organizations, and the private sector to deliver that assistance.

The coordinated Federal response to a regional emergency or disaster is implemented through the National Response Framework (NRF). Under the NRF, one or more Federal ESFs may be deployed to provide direct support to local jurisdictions at the request of a state. In accordance with The Colorado State Emergency Operations Plan, Federal resources must be requested through the SEOC. When mobilized in support of a local emergency response operation, Federal assets are placed under the tactical direction of the local Incident Commander. In extraordinary circumstances, the Federal

Government may mobilize resources even before a state requests assistance, in accordance with the Catastrophic Incident Supplement of the National Response Framework.

The Stafford Act authorizes the Federal Government to provide support to state and local governments when an event exceeds their ability to respond. The Federal Government may provide Stafford Act assistance under a Presidential declaration of emergency or disaster. Stafford Act assistance include reimbursement to local and state government for the provision of eligible household pet and service animal rescue, care, shelter, and essential needs.

Private Sector and Non-Governmental Organizations

Some private sector organizations assist in providing response and recovery resources to help their communities. For instance pet food producers or retailers may provide necessary food or equipment supplies to emergency animal shelters. Non-governmental organizations, such as humane societies, animal rescues or animal disaster response teams, also play specific emergency response roles under the National Response Framework and through agreements with local emergency management agencies.

Among the responsibilities of private sector organizations and non- governmental organizations in animal emergency or disaster response events are:

- Transporting goods, providing equipment and supplies, and performing other response and recovery functions under contracts with local and state governments.
- For organizations that perform field functions, providing status reports to local EOCs and the SEOC.
- Coordinating with government agencies engaged in the emergency response to facilitate effective temporary animal sheltering and care.
- Upon request, sending liaisons to local EOCs or the SEOC to coordinate response and recovery activities.
- Providing specific emergency response and recovery roles as designated through Memoranda of Understanding or other agreements.

Although the specific responsibilities of private sector entities may be defined in agreements with local or state emergency managers, the general participation of the private sector is not defined in detail.

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Section 4 | Concept of Operations

Emergency Types and Coordination Levels

The greater the complexity and geographic scope of an event, the more inter-jurisdictional and interagency coordination is required, and the greater the number and complexity of issues that must be resolved at a regional level. This section of the AERP defines the various types of emergencies and disasters and identifies the appropriate level of regional animal emergency or disaster response required.

Jurisdictional Area Event

During a Jurisdictional Area event, only one Jurisdictional Area is directly affected, and the event is of a magnitude such that the affected Jurisdictional Area is able to respond with limited outside assistance.

In this situation, the NCR AERP does not apply and the NCR AEC's primary role is to monitor, and when necessary, support the Jurisdictional Area by brokering resources from member agencies in support of the affected Jurisdictional Area. When a Jurisdictional Area event occurs, the local EOC would likely activate to a Level 1 or Level 2.

Regional Event

A regional event is any situation that occurs within or outside of the NCR that has disrupted essential services or mobility, or jeopardized public health and safety on a regional basis. A regional event involves more than one Jurisdictional Area and most likely involves multiple response disciplines – for example, a large wildfire, a widespread flood, or a human-caused event such as a dirty bomb explosion. The NCR AERP applies to regional events and may be activated for a regional event. In these cases, individual Jurisdictional Area Incident Commands may be established or a Unified Command may be established to support the affected areas. When a regional event occurs the SEOC would likely activate to a Level 1 or a Level 2. During such an event, the SEOC ESF 6a not only supports the affected Jurisdictional Areas by brokering resources, sharing information and coordinating deployment of response resources, but also assists the affected Jurisdictional Areas in developing regional animal response priorities. Regional recommendations and decisions regarding allocation of animal response resources and coordination of animal response activities are made between affected AHJs via the NCR AEC. When multiple mission requests are in competition for scarce resources, the NCR AEC Regional Coordination Group may be convened at the request of the NCR AEC Chair or the SEOC ESF6a/ESF11 in order to prioritize the allocation of animal response resources.

Catastrophic Event

A catastrophic event as defined by the National Response Framework, is any natural or manmade incident, including terrorism that results in extraordinary levels of mass casualties, damage, or disruption severely affecting the population infrastructure, environment, economy, national moral, and/or government functions. A catastrophic event could result in sustained nationwide impacts over a prolonged period of time; almost immediately exceeds resources normally available to local, State or private sector authorities in the impacted area; and significantly interrupts governmental operations and emergency services. The capabilities of the NCR AERP may be overwhelmed during a catastrophic event. During a catastrophic event in which regional resources are overwhelmed by the demand for

assistance, both the state and Federal governments play a critical response role. In this situation, the following may occur.

- The SEOC ESF 6a and ESF 11 immediately assumes the role of providing integrated regional animal response coordination for the NCR with Federal agency support and resources.
- Under the National Response Framework, Federal agencies may mobilize or “push” resources to Federal mobilization centers in or near the region prior to requests for assistance from the state. In addition, the Federal Government may deploy liaisons to local EOCs to provide logistical support for deployment of Federal resources.
- The state and Federal governments establish an integrated operation to coordinate response activities.

The DHSEM Director and/or the Governor have the authority to provide direction to the SEOC. This direction is particularly relevant during an event affecting more than one region in the state, and the state’s resources must be allocated among regions.

Regional Response Organization

The response to a regional emergency or disaster in the NCR is conducted according to the principles of the ICS. In accordance with those systems, the primary responsibility for emergency response resides with local governments, and the incident is managed at the lowest possible governmental level. The following table shows the relationships of regional response organizations. Regional emergency response components operate as follows.

Event Types and Coordination Levels

Event Level	Characteristics	Example	Decision Making	EOC/SEOC Role
Jurisdictional Level	<ul style="list-style-type: none"> • Event affects one Jurisdictional Area that is able to respond with limited outside assistance 	<ul style="list-style-type: none"> • Wildfire • Flood 	<ul style="list-style-type: none"> • Decision making occurs within the Jurisdictional Area and one-to-one mutual aid requests 	<ul style="list-style-type: none"> • Local EOC Activation Level 3 – 1 • Broker Resources through local mutual aid agreements • SEOC Activation Level 4 – 3
Regional	<ul style="list-style-type: none"> • Event involves multiple response disciplines and multiple Jurisdictional Areas • Emergency Declaration by the Governor 	<ul style="list-style-type: none"> • Multi-Jurisdictional Wildfire • Widespread Flooding • Widespread Power Failure 	<ul style="list-style-type: none"> • Decision making occurs within Jurisdictional Areas or in a Unified Command • Resource 	<ul style="list-style-type: none"> • Local EOC Activation Level 2 -1 • Elevate requests to the SEOC • SEOC

		<ul style="list-style-type: none"> • CBRNE 	<p>requests and coordination of response activities occurs at the SEOC</p>	<p>Activation Level 2 – 1</p> <ul style="list-style-type: none"> • Broker Resources • Convene NCR AEC Coordination Group to allocate resource requests and coordinate response if necessary • Develop NCR AEC Regional Action Plan and Situation Report
Catastrophic	<ul style="list-style-type: none"> • Event overwhelms capability of region • Emergency Declaration by Governor • Federal Government mobilizes resources 	<ul style="list-style-type: none"> • Multi-Jurisdictional Wildfire • Widespread Flooding • Widespread Power Failure • CBRNE 	<ul style="list-style-type: none"> • First resource decisions are made at the SEOC with support from Federal Agencies • Regional priorities are established by joint State/Federal operations 	<ul style="list-style-type: none"> • Local EOC Activation Level 1 • Elevate requests to the SEOC • SEOC Activation Level 1 • Broker Resources • Coordinate regional response activities and resource allocation along with State and Federal Agencies and NCR AEC Coordination Group as part of joint State/Federal operations

- Local governments activate their ICS/Incident Management Team (IMT) to support the field level of response. ICS Operations may institute an Animal Response Branch for animal evacuation, ASAR and sheltering actions.
- The affected Jurisdictional Areas activate their EOCs ESF 11/Animal Desk to support and coordinate the emergency response activities of local governments, unincorporated areas, and other entities within or adjacent to their county boundaries.
- The SEOC activates to support and coordinate the activities of affected Jurisdictional Areas, and ESF 6a (Household Pets and Service Animals) and ESF 11 (Agricultural and Livestock Disease) serves as the focal point for regional information sharing, resource allocation, and decision-making.
- SEOC ESF 6a takes and fills requests for animal response resources from Jurisdictional Areas and coordinates with the NCR AEC provide resources from outside of the NCR.
- State agencies and non-governmental organizations provide representatives as liaisons to the SEOC to for functions that may intersect with animal response functions.

State Response Organization

During a regional emergency or disaster involving animals, the SEOC may:

- Support the emergency response by providing resources in response to requests from the local EOCs
- Request the deployment of the Colorado National Guard and coordinate its assets

The SEOC may mission task state agencies, request resources from regions that are not affected by the event, or procure response assets from private vendors.

The DHSEM Director at the SEOC also serves as the primary state liaison to the Federal Government for integrating Federal resources into the response. In this role, the DHSEM may (but is not limited to):

- Articulate state assistance priorities
- Request Federal support when necessary
- Work with the Federal Government to manage logistics.

When multiple regions are affected by an emergency event, the SEOC's role expands to coordinating with Jurisdictional Authorities to ensure that resources are allocated expeditiously and efficiently. The SEOC Planning Section develops a State Action Plan that articulates the state's response priorities, based on input received from each of Jurisdictional Areas including regional action planning, mission tasking, and brokering the provision of mutual aid resources from other Jurisdictional Areas.

Federal Response Organization

As previously discussed in Section 3, the Federal Government is responsible for providing support directly through Federal agencies, grants, or other agreements when state and local response

capabilities are exhausted. A Federal agency may carry out this support under its own authority or as part of a coordinated Federal response under the National Response Framework.

FEMA is generally responsible for establishing coordination to support state and local operations. FEMA and USDA as a federal agencies can provide animal response support through implementing federal ESFs to provide specialized animal support to local and state response efforts.

Which federal elements of animal disaster support are activated depends on the type of event. Some elements may include:

- Implementing ESFs to provide animal response support to local and state response efforts.
- Deploying liaisons to work directly with Jurisdictional Areas or local governments to facilitate the flow of information and provide logistical support for Federal teams and resources.
- Deploying specialized teams, including Animal Disaster IMT's, Disaster Veterinary Medical Assistance Teams to the incident scene and to work under the direction of the local Incident Commander.
- Coordinating with state officials to move animal disaster response resources (technical assistance, animal shelter equipment, animal food, veterinary medical stores, etc.) to staging areas and points of distribution throughout the region.
- In coordination with the state and with local government representatives, conducting a preliminary animal damage assessment to determine requirements for Federal assistance.

Resource Provision

To respond effectively to an emergency event involving animals in the NCR, animal emergency response agencies and organizations must work together to optimize the use of available regional resources and to obtain resources from outside of the region. Resources may be obtained to support animal emergency response through the following mechanisms:

- Mutual aid, including discipline-specific mutual aid such as:
 - Animal Control Officers
 - Animal Evacuation Teams
 - Animal Search and Rescue Teams
 - Small Animal Sheltering Teams
 - Large Animal Sheltering Teams
 - Veterinary Medical Teams
- Contracting with private-sector and nonprofit entities
 - Humane Societies
 - Animal Rescue organizations
- Managing volunteer, donated, or spontaneous resources.

- Mission tasking of state agencies
- Direct Federal assistance
- Emergency Management Assistance Compact (EMAC).

Resources for Animal Response Outside of Jurisdictional Area Mutual Aid

The NCR owns several caches of trailered animal sheltering equipment as well as a temporary animal sheltering trailer which are administered by the NCR AEC. The deployment and use of these NCR animal response assets may be requested outside of a Jurisdictional Area mutual aid request. See Appendix D for a list of cache equipment, local contacts for requesting deployment of the NCR caches/trailers and details on any special provisions for their deployment and use.

Larimer Humane Society, Humane Society of the Pikes Peak Region and Pueblo Animal Services also have animal emergency sheltering caches and trailers that may be requested for a regional response. See Appendix D for a list of cache equipment, local contacts for requesting deployment of the caches/trailers owned by these NGO's and details on any special provisions for their deployment and use.

PetAid Colorado owns two animal emergency sheltering caches and trailers that may be requested under MOU for a regional response. See Appendix D for a list of cache equipment, local contacts for requesting deployment of the PetAid caches/trailers and details on any special provisions for their deployment and use.

The Colorado Humane Society has a trained animal handling and transport team and animal transport equipment that can be requested under an MOU to deploy to support both small and large animal evacuation and animal search and rescue. See Appendix D for a list of local contacts for requesting deployment of this NGO's resources and details on any special provisions for their deployment and use.

The Denver Dumb Friends League has a trained small animal disaster shelter team that may be requested under an MOU to provide animal shelter staff and support. See Appendix D for a list of local contacts for requesting deployment of this NGO's resources and details on any special provisions for their deployment and use.

Resources for Animal Response via Jurisdictional Area Mutual Aid

Mutual aid for animal response may be requested from other jurisdictions when a resource to support animal emergency response cannot be provided or procured quickly through assets or when local animal response assets have been exhausted by the duration of an event. Under Mutual Aid Agreements between Jurisdictional Areas, mutual aid for voluntary assets such as Community/County Animal Response Team (CARTS) personnel may be provided at a cost that covers expenses for volunteer travel, lodging, and any accompanying equipment and supplies. Mutual aid requests for Jurisdictional Area governmental employees may be provided at a cost that covers employee daily salaries as well as travel, lodging, and any accompanying equipment and supplies. Agreement on the coverage of expense details should be agreed upon between the sending and receiving Jurisdictional Areas before resources are deployed.

NCR or non-NCR Jurisdictions may provide animal response Mutual Aid to a requesting jurisdiction as long as the provision of these resources will not unreasonably deplete its own resources, facilities, and services.

The EOC Logistics or Operations Section at each Jurisdictional Area or at the SEOC Resource Section fills animal response mutual aid requests. Resources provided through such mutual aid may include:

- Animal transportation resources
- Animal care and shelter resources
- Commodities such as animal food, water, and veterinary supplies
- Animal emergency management personnel to support EOC ESF 11/Animal Desk operations.

If a Jurisdictional Area needs a resource to complete an animal emergency response task and cannot locate that resource within its jurisdiction it may make a request for mutual aid. In general, animal response mutual aid proceeds as follows:

- In cases of an event that does not affect more than a single Jurisdictional Area requests for resources that are normally within the inventories of Jurisdictional Areas are requested from a NCR Jurisdictional Area by a direct AHJ to AHJ request and agreement of associated cost coverage.
- During a regional event that affects more than one Jurisdictional Area mutual aid resource requests are elevated to the SEOC for coordination. The NCR AEC may facilitate the mutual aid process by appointing a NCR AEC Coordination Group to provide recommendations for prioritization of resources between Jurisdictional Areas. The SEOC ESF 6a receives mutual aid requests from affected Jurisdictional Areas, collaborates on establishing priorities with the NCR AEC Coordination Group and coordinates the provision of resources from within the NCR and may also coordinate available resources from outside the NCR.
- A Jurisdictional Area or the NCR AEC may elevate resource requests to the SEOC. At the SEOC ESF6a or ESF 11 may coordinate mutual aid requests between the NCR Jurisdictional areas but the actual mutual aid request must be made directly between the sending and receiving Jurisdictional Areas in order to clearly detail and agree upon the responsibility of any expenses that may be incurred in the Mutual Aid action.
- A Jurisdictional Area or the NCR AEC may elevate resource requests to the SEOC. At the SEOC ESF6a or ESF 11 may coordinate the provision of state resources with the Resources Section of the SEOC. The SEOC Resources Section then coordinates the provision of resources from other regions, states, or the Federal Government. Costs for SEOC Resources Section coordinated requests will have costs attached and the SEOC Resources Section will obtain SEOC Planning Section expense approval before resources are ordered.

Emergency Management Assistance Compact (EMAC)

EMAC offers state-to-state assistance during Governor-declared states of emergency. The NCR AEC and/or SEOC ESF 6a through the SEOC Resource Section and Planning Section, may request animal response resources through EMAC if resources cannot be provided by other jurisdictions within the

state. The requesting state is responsible for reimbursing the provider for resources requested through EMAC.

Resources provided through EMAC are placed under the direction of the Incident Commander or local government. The NCR AEC and ESF 6a would work with the Jurisdictional Area to coordinate the delivery and pickup of the resources.

Coordination

The coordination of the NCR AERP is the responsibility of the NCR AEC and is designed to facilitate and maximize the efficiency and effectiveness of animal emergency response for NCR regional events. The NCR AEC serves as a vehicle for communicating regional information, assisting decision makers in their ability to respond in a coordinated and consistent manner.

In the case of a regional event the NCR AEC will be utilized to rapidly convene the appropriate stakeholders to discuss the regional implications of the event and actions to be taken.

1. Initial Actions

- Once a regional event is detected or recognized the NCR AEC Chair notifies NCR AEC members, key decision makers, and SEOC ESF 6a.
- A conference call of the NCR AEC is convened based on the request of any member of this group to brief the group and to proceed with response coordination actions.
- The NCR AEC Chair or designee convenes a conference call with the NCR AEC members, at which time they are asked to do the following:
 - Provide a situation report of their Jurisdictional Area. **(see Appendix B for a NCR AEC situation report form).**
 - To the best of their ability formulate their anticipated needs for the next 24 hours.
 - Determine if mutual aid resources may be needed.
 - Determine the degree to which unaffected Jurisdictional Areas can provide mutual aid resources to other NCR Jurisdictional Areas.
 - Determine if an NCR AEC Coordination Group should be established to make recommendations with regard to animal resource priorities and allocations.

2. Continuing Actions

- The NCR AEC facilitates ongoing support for the regional response in the following ways:
 - Making recommendations for the prioritization and allocations of scarce animal response resources.
 - Providing information for incident tracking and status reporting to NCR AEC members and SEOC ESF 6a.
 - Facilitating animal disaster impact and needs assessments by bringing together “experts” from responding jurisdictions/agencies/organizations. The assessment information will be made available to authorized parties via conference calls, email or WebEOC posts.

- Creation of common messages to ensure the distribution of clear and concise information both internally to response authorities/agencies/organizations and externally to the general public.
3. Stand Down
 - As the regional effort in responding to the event diminishes, coordination across Jurisdictional Areas will return to normal levels. Depending on the needs of the situation the NCR AEC will assist in scaling back mutual aid resource deployment and information sharing in an efficient and cohesive manner.
 4. After-Action Review
 - The NCR AEC will facilitate the evaluation of any regional emergency coordination efforts. Using information captured by EOC ESF 11/Animal Desks, SEOC ESF 6a and the NCR AEC Coordination Group appropriate organizations will be brought together to determine lessons learned and areas for improvement. These lessons learned will be used to improve the NCR AERP and the protocols supporting the plan.

Regional Decision Making and Allocation of Resource Requests

In a regional large-scale or catastrophic event, regional decision-making may be required when:

- Resources are not sufficient to immediately fulfill a request.
- Actions taken by multiple Jurisdictional Areas must be consistent or coordinated to be effective.
- Response actions taken by a Jurisdictional Area may affect another Jurisdictional Area; for example, the decision to evacuate an area or a city will likely have an effect on neighboring jurisdictions.

Responsibility for Making Regional Decisions

In general, the SEOC ESF 6a is responsible for making decisions regarding the issues listed above, and when necessary, collaborating with the NCR AEC Coordination Group to obtain its recommendations for allocating resources for animal disaster response needs. The NCR AEC Chair may work with the respective Animal Operations Branch Director to ensure that the recommendations for allocation of discipline-specific resources is consistent with regional priorities.

During an event affecting multiple regions, the SEOC makes decisions regarding the allocation of state resources among the affected regions, based on situation status and input received from the NCR AEC Chair, designee or the NCR AEC Coordination Group. During an event in which the Federal Government plays a significant role in response (such as a catastrophic event) the SEOC works directly with the Federal Government to prioritize requests.

NCR AEC Coordination Group

During a large-scale or catastrophic event, the NCR AEC Chair may convene the NCR AEC Coordination Group to provide input on regional decisions. This group, which meets via conference call, is organized as follows:

- The NCR AEC Chair, or designee, represents the NCR AEC and facilitates the meeting.

- The Jurisdictional Area EOC ESF 11/Animal Desk, or a designee who has the authority to make decisions and commit Jurisdictional Area resources, represents the Jurisdictional areas to provide information.
- Depending on the nature and severity of the event, all Jurisdictional Areas in the NCR may be represented; however, the NCR AEC Chair or designee may determine that a smaller group is appropriate.
- Depending on the circumstances, the NCR AEC Chair or designee may expand the NCR AEC Coordination Group to include other participants, such as a severely affected jurisdiction or other agency integral to animal disaster response such as NGO's or other partners.
- The NCR AEC Chair or designee decides whether to expand the call beyond the NCR AEC and Jurisdictional Area EOC's: representatives of other organizations should not be invited to participate without coordination with the NCR AEC Chair or designee.

In general, the NCR AEC Coordination Group:

- Allows the NCR AEC Chair or designee to initiate a dialogue with Jurisdictional Area EOC Directors/ESF's.
- Gives the Jurisdictional Areas an opportunity to provide input to important decisions.
- Focuses on the allocation of resources and decisions regarding major regional issues, such as scarce resources, and identifies key, unmet Jurisdictional Area priorities (priorities defined by the Jurisdictional Area).
- Provides a forum for discussion among affected jurisdictions on this topic.
- Is intended to address specific local government priorities and resource gaps (the NCR AEC Coordination Group is distinct from the regular Jurisdictional Area situation status calls, which are generally held once during every operational period).
- NCR AEC Coordination Group meetings may be held at various times, such as:
 - At the initiation of response activities to establish contact with the EOC ESF's/Animal Desks (for example, following the start of major flooding or wildfire).
 - When it is necessary to focus on a specific topic and regular contact between the NCR AEC and the Jurisdictional Areas would occur via situation status calls.
 - When the situation dictates regular contact between the NCR AEC Chair and the EOC ESF's/Animal Desks (for example, during a severe event when it is important to meet daily to address ongoing critical issues).
 - When one or more Jurisdictional Area EOC ESF's/Animal Desks requests that the group be convened, but the decision to convene the group lies with the NCR AEC or designee.

Process

The process for regional decision-making and allocation of resources is outlined below. Although these steps pertain to resource prioritization, they could be applied to other situations for which regional

decisions must be made. It must be emphasized that the imperative to provide resources quickly during emergency situations may preclude some or all of these steps. The NCR AEC Chair or designee in collaboration with SEOC ESF 6a should immediately make decisions regarding resource allocation when the urgency of the situation demands immediate action.

- Inputs to the decision-making process include the following:
 - Overarching priorities, as articulated in Section 1 of the AERP and in the Colorado State Emergency Plan
 - Regional priorities for the operational period, as articulated in the SEOC Action Plan
 - Situation status provided by the Jurisdictional Areas
 - Requests for resources submitted by the Jurisdictional Areas
 - Input from the NCR AEC Coordination Group
- To the extent practicable, the SEOC ESF 6a continues to fill resource requests using available mechanisms – through unaffected Jurisdictional Areas, the existing mutual aid systems, mission tasking of state agencies, or requests to the SEOC for extra-regional, state, or Federal support.
- The NCR AEC members conduct ongoing analysis of demands and available resources, and informs the NCR AEC Chair and SEOC ESF 6a of circumstances in which shortfalls are developing or immediate requirements are in conflict.
- If it is apparent that demands cannot be met, or that a decision must be made with regard to the prioritization of resources, the NCR AEC may convene the NCR Regional Coordination Group or a subset of the group that is directly affected by the decision to provide recommendations on resource prioritization and allocation.

Once a decision is made, the SEOC ESF 6a directs implementation of the decision via the appropriate process. Decisions that affect mutual aid are conveyed via the AHJ to AHJ request process. In cases in which resource allocation decisions are made at the SEOC the NCR AEC Chair may employ this regional decision-making process to provide recommendations to the SEOC ESF6a or ESF 11 coordinator.

Regional Information Sharing

The success of a regionally coordinated response depends on effectively collecting information, converting the information into actionable intelligence, sharing the intelligence with emergency response partners, and translating the intelligence into effective response activities.

Situation Assessment

Developing a common operating picture during an incident is critical to the coordination of an effective regional response. At the Jurisdictional Area, NCR AEC, and SEOC, critical information is collected from a variety of sources and aggregated to form a comprehensive assessment of the emergency situation, including the nature of the emergency, damage sustained, response activities initiated, and resources needed. The Planning Section at each Jurisdictional Area EOC is responsible for gathering and validating information, summarizing key validated information in situation reports, distributing that information to regional response organizations, and continuously updating that information.

The Jurisdictional Area EOC's, the NCR AEC and the SEOC develop situational awareness by gathering and validating information from a variety of sources, including:

- Situation reports, flash reports, incident reports, and action plans from local EOCs and state DOC reports, which link to mutual aid systems and responding agencies.
- NCR AEC Coordination Group conference calls
- Event information provided by state and Federal agencies, such as the National Weather Service and U.S. Geological Survey
- Maps and models developed by the Jurisdictional Area or SEOC GIS Units
- Reports from on-the-scene observers and EOC ESF's/Animal Desks
- Media accounts of the emergency event.

Information Sharing

The collection and dissemination of information is a critical aspect of effective emergency response. Specific relationships for sharing information among regional organizations are as follows.

- **Jurisdictional Area EOC and the ESF 11/Animal Desk.** The Jurisdictional Area EOC serves as the central information gathering and dissemination center within the Jurisdictional Area and is responsible for collecting, evaluating, and disseminating information and developing the Jurisdictional Area animal response plan in coordination with other event actions. The ESF 11/Animal Desk provides preliminary damage assessment information to the EOC Manager to inform the declaration process. The local EOC ESF 11/Animal Desk also updates the ESF 6a at the SEOC when the SEOC is stood up and the NCR AEC Coordination Group when it is formed.

The SEOC ESF 6a aggregates status information from affected Jurisdictional Areas and provides the Jurisdictional Area EOC's and ESF 11/Animal Desks and the NCR AEC with regional situation reports to convey a comprehensive view of the regional emergency and response. The NCR AEC uses this information to develop the regional response prioritization and allocation recommendations.

- **The SEOC ESF 6a.** The SEOC ESF 6a serves as the critical communication and coordination link between the Jurisdictional Areas and the SEOC. The SEOC ESF 6a provides situation status, planning, and resource information from the Jurisdictional Area EOCs to the SEOC. The SEOC ESF 6a integrates status information from affected Jurisdictional Areas and provides the SEOC with regional situation reports, which provide a comprehensive view of the regional animal emergency and response. The SEOC develops the regional and state action plans.
- **SEOC ESF 6a and NCR AEC Coordination Group.** When the NCR AEC Coordination Group is stood up, it is responsible for the flow of communication and coordination between the Jurisdictional Area EOC's and the NCR AEC Coordination Group. The SEOC ESF 6a provides the NCR AEC Coordination Group with information on the number, type, and source of resource requests. In return, the NCR AEC Coordination Group provides resource information and decision making updates for action planning.

Action Planning

When an event is wide-spread enough to be determined a region-wide event requiring the allocation of animal disaster response resources the NCR AEC may elect to create an NCR AEC Coordination Group which will create recommendations for an Action Plan for NCR AEC resources. The NCR AEC Action Plan is a key document that establishes the overall strategy for regional animal disaster response, drives decision-making, and facilitates regional coordination by providing a framework for collective action. The key to a successful regional action plan is obtaining input from primary stakeholders, making informed decisions about priorities, and ensuring that the action plan is read and implemented.

The Jurisdictional Area EOCs prepare action plans that articulate priorities, responsibilities, resource needs, and response actions for each operational period. The action planning process incorporates incident and response information from the jurisdiction and translates this information into a response strategy which includes the jurisdictions animal disaster response strategy.

Inputs to a NCR AEC Action Plan include Jurisdictional Area situation assessments, Jurisdictional Area action plans, and directives from the EOC Manager or the SEOC. GIS information on the incident, including reach and damage, are also valuable inputs to the NCR AEC Action Plan.

A NCR AEC Action Plan includes:

- Event name
- Operational period
- Relevant mapping
- Summary of priorities and objectives by section
- Organization assignments listed by section
- Summary of resources
- Communications plan
- Health and safety plan.

The NCR AEC Action Plan Action Plan is distributed via NCR AEC members and SEOC ESF 6a to all Jurisdictional Area EOCs and the SEOC. Operational priorities are placed on the SEOC and Regional message boards in WebEOC. The regional action planning process includes the following steps.

1. **Initial Action Meeting and Plan.** The NCR AEC Coordination Group holds an initial planning meeting, generally within the first hour of NCR AEC Coordination Group activation. This meeting establishes the first Operational Period. Attendees include the NCR AEC Chair, NCR AEC Representatives and SEOC ESF 6a. The objectives of the meeting are to establish overall situation status and objectives, establish the operational period, and develop an Initial Action Plan. The initial planning meeting is an abbreviated version of the action-planning meeting. The initial planning meeting should be held in the first hour of the first operational period, and the plan should be finalized and distributed within the first 2 to 3 hours.

2. **Jurisdictional Area Conference Calls.** Jurisdictional Area conference calls, which are held mid-way through the Operational Period, provide input to the NCR AEC Action Plan. They include Jurisdictional Area priorities and Jurisdictional Area resource needs. Each jurisdiction develops objectives, assignments, time-frames for completion, and staff and resource needs to accomplish those objectives. The section meetings take place prior to, and form the basis for the action planning meeting.
3. **Action Planning Meeting.** The action planning meetings occur three-quarters of the way into the Operational Period (hour 8 of a 12-hour operational period). Attendees include the NCR AEC Coordination Group and SEOC ESF 6a. The purpose of these meetings is to develop regional event priorities objectives, and strategies, and identify resources needed during the next operational period. The NCR AEC Coordination Group creates recommendations for the Action Plan based on the results of the action-planning meeting. The draft should be created within 2 hours of the conclusion of the Jurisdictional Area planning meeting. Upon completion, the NCR AEC Chair or designee approves the plan along with the SEOC ESF 6a.
6. **Action Planning Implementation.** The NCR AEC Coordination Group Action Plan is finalized in and made available to Jurisdictional Areas and SEOC staff. Jurisdictional Area EOCs, Mutual Aid Coordinators, and SEOC ESF 6a uses these priorities and actions articulated in the Action Plan to implement response strategy.
7. **Assessment/Revision.** The NCR AEC Coordination Group Action Plan is implemented throughout the Operational Period. The NCR AEC, in coordination with the SEOC ESF 6a, determines whether revisions need to be made during the Operational Period. This determination is made only if a significant event requires revision of the Plan.

Advance Planning

The advance planning process is intended to identify situations that affect emergency operations beyond the current operational period. The Planning Section of each local EOC is responsible for advance planning, which should begin during the first Operational Period. Advance planning activities includes such information as:

- Summary of projected emergency situation for the next 36 to 72 hours
- Projected weather for the next 36 to 72 hours
- Potential resource needs
- Planning priorities
- Critical constraints.

The local EOC ESF 11/Animal Desk should capture this information and provide it to the NCR AEC Coordination Group and SEOC ESF 6a in order to integrate it into the NCR AEC Coordination Group Action Plan.

Regional Coordination of Public Information

In general, each local and regional government agency in the NCR maintains a Public Information Officer as part of its EOC organization. In a wide-spread or catastrophic event local EOC protocol for coordinating public information centralizes state efforts in the Office of Public Information at the SEOC.

The SEOC Office of Public Information provides support directly to the Jurisdiction Areas offices and works with other state agencies to ensure proper coordination, exchange, and dissemination of information. During activations for emergencies and disasters, public information functions are carried out through the SEOC. Animal disaster response activities that require the dissemination of information to the public (such as evacuation considerations for animals, emergency animal sheltering locations and requests for animal rescue) should be disseminated first through local protocols and as the event grows in scale through the SEOC Office of Public Information as evolving protocol dictates.

The NCR AEC and SEOC ESF 6a will route information designed for the public through the appropriate protocol that supports the vetting of time-sensitive information and the creation of unified messages (for example, locations of temporary or colocated animal shelters) during an event.

Such information should include:

- Public information situation summaries
- General key messages
- Media messages and releases
- Outreach methodologies
- Local, State and Federal response updates
- Informal mutual aid
- Situational forecasts on communications for the next operational period.

Support for Incapacitated Jurisdictions

During a catastrophic event, local jurisdictions may be unable to carry out their animal emergency response functions due to loss of facilities, personnel, and communications. If a local jurisdiction is unable to perform its emergency response duties, the Jurisdictional Area is responsible for assisting and supplementing the local jurisdiction's capacity to respond effectively. The Jurisdictional Area may request additional resources to support the emergency response through animal disaster mutual aid resources. If additional personnel are needed, the NCR AEC or the SEOC may request resources from unaffected Jurisdictional Areas, or unaffected regions of the State. This includes the mobilization of animal management overhead teams (Animal IMTs) for local EOC's and on the ground management.

Temporary Animal Disaster Sheltering Operations

Temporary Animal Disaster Sheltering involves the establishment of temporary sheltering for evacuated and displaced populations of household pets and non-commercial livestock. Facilities used for animal shelters include pre-designated sites in existing structures, newly designated sites in the context of the disaster area and sites set up in conjunction with human sheltering (i.e. colocated sheltering). Temporary animal sheltering includes the provision of housing, basic daily care, feeding and basic veterinary medical care. Tracking of animal populations is critical to the management of overall resources and surge capacity. Jurisdictional Areas will utilize their own local procedures for the activation and establishment of temporary animal shelters.

When a single Jurisdictional Area is impacted by an event and requires resources beyond those available within its jurisdiction the local EOC ESF 11/Animal Desk will contact an NCR Jurisdictional Area mutual aid partner and request mutual aid support. Requests should include a description of the need to be addressed, and when, where, and for how long the resources are needed; the Jurisdictional Area notes any additional support that is required, such as personnel or specialized equipment.

In a regional event, where multiple Jurisdictional Areas are affected or a recognized regional incident is occurring the local EOC ESF 11/Animal Desk will contact the ESF 6a at the SEOC for coordination of additional resources. Requests should include a description of the need to be addressed, and when, where, and for how long the resources are needed; the Jurisdictional Area notes any additional support that is required, such as personnel or specialized equipment. When resource constraints become evident, the SEOC ESF 6a will work with the NCR AEC Coordination Group (if it has been convened) to prioritize, broker, coordinate and track available animal sheltering resources.

Animal Evacuation Support and Animal Search and Rescue Operations

Animal Evacuation Support and Animal Search and Rescue Operations involves field activities including the location, capture, transport and/or in-place sheltering support of animals of evacuated or displaced members of the community. Needed resources may include personnel, vehicles, horse/livestock trailers, field veterinary services and facilities for staging or animal aggregation. Jurisdictional Areas will utilize their own local procedures for the activation and management of local animal evacuation support and animal search and rescue operations. At the Jurisdictional Level, the EOC ESF 11/Animal Desk manages the coordination of animal control, CART and other approved resources in support of disaster response field activities.

When a single Jurisdictional Area is impacted by an event and requires resources beyond those available within its jurisdiction the local EOC ESF 11/Animal Desk will contact an NCR Jurisdictional Area mutual aid partner and request mutual aid support. Requests should include a description of the need to be addressed, and when, where, and for how long the resources are needed; the Jurisdictional Area notes any additional support that is required, such as personnel or specialized equipment.

In cases where multiple Jurisdictional Areas are affected or a recognized regional incident is occurring the local EOC ESF 11/Animal Desk will contact the ESF 6a at the SEOC for coordination of additional resources. Requests should include a description of the need to be addressed, and when, where, and for how long the resources are needed; the Jurisdictional Area notes any additional support that is required, such as personnel or specialized equipment. When resource constraints become evident, the SEOC ESF 6a will work with the NCR AEC Coordination Group (if it has been convened) to prioritize, broker, coordinate and track available animal sheltering resources.

Training and Exercises

Regional planning for animal disaster training and exercises is currently being planned for by the NCR AEC. The NCR AEC plan is to develop and implement a training and exercise program focused on regional preparedness, including implementation of the AERP and its subsidiary plans. The training and exercise program will familiarize animal emergency managers and response volunteers with the regional coordination and response concepts and processes described in this document. This training will utilize NCR/UASI funding and will complement the preparedness training and exercises programs conducted by individual jurisdictions within the region.

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Section 5 | NCR AEC Coordination Group Activation, Staffing, and Organization

The NCR AEC Chair activates and manages the NCR AEC and possibly an NCR AEC Coordination Group during a regional emergency or disaster. The NCR AEC Chair activates the NCR AEC/Coordination Group under the following circumstances:

- When more than two Jurisdictional Area EOC's ESF 11/Animal Desks in the region are activated.
- When a regional emergency is proclaimed or state emergency is declared.
- When asked by the SEOC ESF 6a during a regional or catastrophic event.

Activation Process

In the initial 1 to 2 hours following a no-notice event it is expected that the local EOC's will be staffed with NCR AEC members and that their priorities will be focused on their respective Jurisdictional Area(s). For a major no-notice event it may be 4 to 24 hours depending on the time of day, the day of the week, staff availability, and disruption to the transportation and communication systems of the state and the region before the animal disaster response status of a regional event may materialize.

Depending on the nature and severity of the event, NCR AEC members may be unable to receive the initial NCR AEC activation and request for an initial NCR AEC Call. However, all NCR AEC members will make their best efforts to attend the initial activation call.

The NCR AEC Chair or designee convenes a conference call with the NCR AEC members, at which time they are asked to do the following:

- Provide a situation report of their Jurisdictional Area. **(see Appendix B for a SEOC ESF 6a situation report form).**
- To the best of their ability formulate their anticipated needs for the next 24 hours
- Determine if mutual aid resources may be needed.
- Determine the degree to which unaffected Jurisdictional Areas can provide mutual aid resources to other NCR Jurisdictional Areas.
- Determine if an NCR AEC Coordination Group should be established to make recommendations with regard to animal resource priorities and allocations

If the NCR AEC determines that a Coordination Group is necessary it will activate the group using NCR AEC member representatives.

NCR AEC Coordination Group Organizational Structure

The NCR AEC Coordination Group is constituted by the NCR AEC Chair or designee, representatives of the NCR AEC capable for providing resource prioritization assistance and the SEOC ESF 6a.

The NCR AEC Coordination Group is responsible for recommendations for animal emergency policy, procedures, and coordination, as follows.

- Coordinates with members of the NCR AEC.
- Coordinates with the SEOC.
- Convenes regular NCR AEC Coordination group meetings to keep abreast of Jurisdictional Area situation, Action Plans, needs and gaps.
- Is responsible for making recommendations for allocation of NCR animal disaster response resources, allocations and regional animal response strategies.
- Is responsible for formulating requests for resources outside of the NCR Region and elevating to the SEOC for approval by the SEOC Resource and Planning Sections.
- Is responsible for formulating requests for out of State resources such as national NGO deployment or requests for State agency or Federal agency support and elevating to the SEOC ESF 6a and/or the SEOC Resource and Planning Sections for approval and coordination.

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Section 6 | Animal Response Activities and Specific Information

Animal Care and Sheltering

Planning Assumptions and Considerations

- The animal sheltering aspects of the NCR AERP applies to all regional emergencies and disasters, including natural and human-caused incidents.
- Mass care and shelter operations in the NCR follow the principles of ICS and NIMS.
- An emergency in the NCR that affects multiple Jurisdictional Areas may exceed the response capabilities of individual Jurisdictional Areas and may require resource support from both within and outside the region.
- Experience during catastrophic disasters elsewhere in the United States has shown that the logistics for establishing fully operational animal shelter systems, particularly colocated shelters can take 72 hours or more, depending on the situation.
- Current public education efforts urge the populace to be self-sufficient and to plan for their animals during the first 72 hours after a major disaster. Many people, however, will not be prepared or may lose access to their supplies due to evacuation from their residences.
- Initial estimates of resource and shelter needs will not be precise because accurate situational information will not be available for several days.
- The restoration of housing and basic infrastructure, such as communications, roads, transportation services, and utilities, must be taken into account when transitioning people out of shelters which may compel animal sheltering activities to be of lengthy durations.
- Facilities used for animal sheltering will eventually need to return to regular use.
- Animal sheltering will require regional coordination among the NCR AEC members, the American Red Cross and other partners and may include:
 - Bulk distribution of animal shelter equipment such as crates, bowls, leashes
 - Bulk distribution of animal food supplies
 - Bulk distribution of cleaning supplies
 - Bulk distribution of veterinary medical supplies
 - Provision of trained animal shelter managers on a rotational basis
 - Provision of trained animal shelter workers on a rotational basis
 - Evacuation of animals to areas outside of the incident area

Roles and Responsibilities

Under Jurisdictional Area Emergency Operations Plans the local jurisdiction is responsible for activating and providing support to establish and maintain emergency animal sheltering. However, in the event of a regional incident the NCR AEC may become responsible for

- Serving as the lead organization in making recommendations for prioritizing regional animal care and response to support local operations and coordinating with SEOC ESF 6a in deploying those response resources as needed.
- Providing personnel and other resources to support local operations.
- Providing personnel to staff ESF 11/Animal Desk operations at local EOC's.
- Providing liaisons to local EOC's or to the SEOC.
- Collecting and transmitting information about regional animal disaster sheltering needs to the SEOC for coordination.

Regional Response Operations

Regional Animal Shelter Information Management

In order to effectively assign limited resources during a regional event the NCR AEC and SEOC ESF 6a must have enough information to facilitate advance planning and to ensure that in-region and out-of-region support is deployed where most needed. To accomplish this affected Jurisdictional Areas must gather information on a daily basis with regard to current needs, anticipated needs, locations of needs and required resource types. The SEOC ESF 6a collects these daily reports from the Jurisdictional Areas and aggregates the information gathered into one report for the reporting period. From this aggregated report prioritizations for the deployment of available resources are made and resource coordination occurs.

Animal sheltering will require regional coordination among the NCR AEC members, the American Red Cross and other partners and may include:

- Bulk distribution of animal shelter equipment such as crates, bowls, leashes
- Bulk distribution of animal food supplies
- Bulk distribution of cleaning supplies
- Bulk distribution of veterinary medical supplies
- Provision of trained animal shelter managers on a rotational basis
- Provision of trained animal shelter workers on a rotational basis
- Evacuation of animals to areas outside of the incident area

Requests for Regional Resources

The NCR AEC Coordination Group (if convened) makes recommendations for the prioritization of regional resources along with the SEOC ESF 6a. The SEOC ESF 6a then coordinates and tracks the deployment of available and prioritized resources for animal care and shelter support by:

- Brokering the provision of mutual aid resources from Jurisdictional Areas within the NCR.

- Brokering the provision of mutual aid resources from outside the NCR.
- Coordinating with the SEOC Action Plan.
- Coordinating official mutual-aid requests between Jurisdictional Areas, State and Federal agencies.

Resources can also be provided by the Private Sector or NGO's. The SEOC ESF 6a will also broker and coordinate the deployment of private sector or NGO resources that are cost free (i.e. donations). Private Sector or NGO resources deployable with a cost are referred to the SEOC Resource Section for approval by the SEOC Planning Section Chief. Once approved the SEOC ESF 6a will coordinate the deployment of these types of resources to Jurisdictional Areas.

Animal Evacuation Support and Animal Search and Rescue

Planning Assumptions and Considerations

- The Plan applies to all regional emergencies and disasters, including natural and human-caused incidents.
- Evacuation support and animal search and rescue action in the NCR follow the principles of ICS and NIMS.
- No Jurisdictional Area will be required to give up or provide resources outside of their Jurisdictional Area. Jurisdictional Areas prioritize and coordinate the deployment their local resources.
- An emergency in the NCR that affects multiple Jurisdictional Areas may exceed the response capabilities of individual Jurisdictional Areas and may require resource support from both within and outside the region.
- During an event that affects multiple Jurisdictional Areas the NCR AEC may choose to prioritize available resources through the convening of an NCR AEC Coordination Group. Otherwise the SEOC ESF 6a will prioritize available animal response resources to Jurisdictional Areas requesting additional resources.
- During a regional emergency or major disaster, the response capabilities of individual Jurisdictional Areas are likely to be exceeded, and resources from both within and outside of the region will be required.

Roles and Responsibilities

Under Jurisdictional Area Emergency Operations Plans the local jurisdiction is responsible for activating and providing support for evacuation and animal search and rescue. However, in the event of a regional incident the NCR AEC may become responsible for:

- Serving as the lead organization in making recommendations for prioritizing regional animal care and response to support local operations and coordinating with SEOC ESF 6a in deploying those response resources as needed.
- Providing personnel and other resources to support local operations.
- Providing personnel to staff ESF 11/Animal Desk operations at local EOC's.
- Providing liaisons to local EOC's or to the SEOC.
- Collecting and transmitting information about regional animal disaster transport and animal search and rescue needs to the SEOC for coordination.

Regional Response Operations

Regional Animal Evacuation and Animal Search and Rescue Information Management

In order to effectively assign limited resources during a regional event the NCR AEC and SEOC ESF 6a must have enough information to facilitate advance planning and to ensure that in-region and out-of-region support is deployed where most needed. To accomplish this affected Jurisdictional Areas must gather information on a daily basis with regard to current needs, anticipated needs, locations of needs and required resource types. The SEOC ESF 6a collects these daily reports from the Jurisdictional Areas and aggregates the information gathered into one report for the reporting period. From this aggregated report prioritizations for the deployment of available resources are made and resource coordination occurs.

Animal evacuation support and animal search and rescue will require regional coordination among the NCR AEC members to assure that skilled, trained and credential field response personnel are tasked and actions may include:

- Deployment of Animal Control Officers
- Deployment of credentialed NGO animal rescue teams
- Deployment of credentialed animal technical rescue teams
- Deployment of vehicles and horse/livestock trailers
- Capture/rescue of animals at large or from buildings
- Evacuation of animals to established temporary animal shelters
- Evacuation of animals to areas outside of the incident area

Requests for Regional Resources

The NCR AEC Coordination Group (if convened) prioritizes regional resources along with the SEOC ESF 6a Coordinator. The SEOC ESF 6a Coordinator then coordinates and tracks the deployment of available and prioritized resources for animal evacuation support and animal search and rescue by:

- Brokering the provision of mutual aid resources from Jurisdictional Areas within the NCR
- Brokering the provision of mutual aid resources from outside the NCR
- Coordinating with the SEOC Action Plan
- Coordinating official mutual-aid requests between Jurisdictional Areas, State and Federal agencies.

Resources can also be provided by the Private Sector or NGO's. The SEOC ESF 6a will also broker and coordinate the deployment of private sector or NGO resources that are cost free (i.e. donations). Private Sector or NGO resources deployable with a cost are referred to the SEOC Resource Section for approval by the SEOC Planning Section Chief. Once approved the SEOC ESF 6a will coordinate the deployment of these types of resources to Jurisdictional Areas.

Appendix A | List of Acronyms

CBRNE - Chemical, Biological, Radiological, Nuclear, and Explosive

DOC - Department Operations Center

EMAC - Emergency Management Assistance Compact

EOC - Emergency Operations Center

ESF - Emergency Support Function

FEMA - Federal Emergency Management Agency

GIS - Geographic Information System

IMT - Incident Management Assistance Team

JFO - Joint Field Office

NCR – North Central Region

NIMS - National Incident Management System

SEOC - State Emergency Operations Center

UASI - Urban Area Security Initiative

Appendix B | NCR AEC Situation Report Form

NCR AEC Situation Report Form

Jurisdictional Area: _____

NCR AEC Situation Report As of: _____

Event: _____

Status	Prognosis	Situation Summary
<input type="checkbox"/> Black – Major Asst. Required		
<input type="checkbox"/> Red– Assistance Required	<input type="checkbox"/> Red -Worsening	
<input type="checkbox"/> Yellow – Under Control	<input type="checkbox"/> Yellow - Stable	
<input type="checkbox"/> Green– Normal Ops/Resolved	<input type="checkbox"/> Green - Improving	
<input type="checkbox"/> Gray – Unknown	<input type="checkbox"/> Gray - Unknown	
<input type="checkbox"/> Blue – Closed		

Info	Locations, Comments, Contact Info, Etc.
EOC(s) Activated	
# People Evacuated	
# Estimated Animals Evacuated (large & small)	
# People in Shelters	
# Estimated Animals Needing Sheltering (large & small)	
Communications Problems	
Road/Transport Problems	
Animal Evacuation Problems	

Animal Shelter
Volunteer
Problems

Animal Shelter
Facility Problems

Weather Issues

Declarations	Date Requested	Date Granted
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Local

Gubernatorial

Presidential

Critical Issues: _____

Priorities: _____

Reported by: Name: _____ Agency: Phone: _____

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Appendix C | Protocol for NCR AEC Regional Coordination Group Conference Call

NCR AEC Regional Coordination Group Conference calls are conducted according to the following standard procedure.

1. The NCR AEC Chair or designee determines participants and announces the conference call by email, telephone, or radio. Participants may include:
 - Local EOC ESF 11/Animal Desk personnel from the Jurisdictional Areas, or designee who has the authority to make decisions and commit resources
 - NCR AEC members who may provide support to the respective lead for each organization
 - SEOC ESF 6a representative
 - Representatives of other organizations, as determined by the REOC Director.
2. The NCR AEC Chair or designee distributes the time, access phone number, access password, and call agenda via email, RIMS, telephone, or radio.
3. The NCR AEC Chair or designee assigns a participant to document the call.
4. A roll call of participants is conducted at the start of the call.
5. The following discussion format is followed during the call:
 - Announce the conference call topic/problem
 - Roll call status on this topic (only) from all participants
 - Announce current situation/problem
 - Jurisdictional Area identifies priority of resource gaps

- Discuss options/feedback
- As appropriate, the NCR AEC Chair or designee announces a follow-up conference call to discuss NCR regional resource allocation and/ or next steps.

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Appendix D | NCR AEC Coordination Group Action Plan

NCR AEC Action Plan

Event: _____

Operational Period

Date ____ / ____ / ____ **Time:** -- **hrs.**

Attachments:

- | | |
|---|---|
| <input type="checkbox"/> Event Briefing | <input type="checkbox"/> NCR AEC Coord Committee Objectives |
| <input type="checkbox"/> NCR AEC Coord Committee Organization | <input type="checkbox"/> Resource Summary |
| <input type="checkbox"/> Communication Plan | <input type="checkbox"/> |
| <input type="checkbox"/> Other | <input type="checkbox"/> |

Prepared By:

Approved by:

Date/Time Prepared:

NCR AEC Coordination Committee Event Briefing

Event Name/Type:

Location:

Operational Period (Date/Time):

Overall Situation:

Event Location/Map/Sketch

Summary of Priorities, Objectives & Actions

Overall Event Priorities

Management Objectives

Operational Objectives

Planning Objectives

Logistics Objectives

Mutual Aid Priorities

Current Actions

NCR AEC Coordination Committee Organization

Jurisdictional Area	Name	Position	Telephone #	Email
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Resource Summary

Evacuation Support

Personnel/Trailers/Transport (Who/What/Where/When/How)

Large Animal Sheltering

Personnel/Facilities/Equipment (Who/What/Where/When/How)

Small Animal Sheltering – Non-Colocated

Personnel/Facilities/Equipment (Who/What/Where/When/How)

Small Animal Sheltering - Colocated

Personnel/Facilities/Equipment (Who/What/Where/When/How)

Animal Request for Rescue

Personnel/Trailers/Transport (Who/What/Where/When/How)

EOC ESF 11/Animal Desk Resources

Personnel (Who/What/Where/When/How)

Other Resources Needed/Available

Appendix E | NCR AEC Typing

Animal Disaster Management Team (IMT)

RESOURCE: ANIMAL DISASTER MANAGEMENT TEAM					
DEFINITION:	Team provides overall management of animal-related incidents.				
CATEGORY:	Animals and Agricultural			KIND:	Team
MINIMUM CAPABILITIES:		TYPE I	TYPE II	TYPE III	TYPE IV
COMPONENT	METRIC				
Capability	Lead Time to Deploy	24 hours	24 hours	24 hours	12 hours
Capability	Minimum Deployment	5 days	3 days	3 days	Local
Capability	Maximum Deployment	14 days	14 days	7 days	7 days
Capability	Sustained Operations	Self-contained for 5 days	Self-contained for 3 days	Self-contained for 3 days	Local
Personnel	Incident Commander	2, including deputy	2, including deputy	1	1
Personnel	Operations Section Chief	2, including deputy	2, including deputy	1	1
Personnel	Planning Section Chief	2, including deputy	2, including deputy	Optional	Optional
Personnel	Logistics Section Chief	1	1	1	Optional
Personnel	Finance/Admin Section Chief	1	1	1	1
Personnel	Specialized Functions (i.e. disease tracing, epi, etc.)	Situation Dependent	Situation Dependent	Optional	Optional
Personnel	Information Officer	1	1	1	Optional
Personnel	Liasion Officer	1	1	Optional	Optional
Personnel	Safety Officer	1	1	Optional	Optional

Personnel	Experience, Training, and Comprehension	Supervisory role in position for 1 or more federally declared disaster situations in different states. Has organized and supervised subunits of Section in a federally and/or non-federally declared disaster.	Supervisory role in position for a federally declared disaster situation in home and/or other state. Has organized and supervised subunits of Section in a non-federally declared disaster in home state.	Training and/or experience in section for federally or non-federally declared disaster situations in home state.	Training and/or experience in section for federally or non-federally declared disaster situations in home state.
Equipment	Supplies	Laptop with wireless internet capabilities; Satellite/cell phone; Standardized forms commonly used in the execution of each position function	Laptop with wireless internet capabilities; Satellite/cell phone; Standardized forms commonly used in the execution of each position function	Laptop with wireless internet capabilities; Satellite/cell phone; Standardized forms commonly used in the execution of each position function	Laptop with wireless internet capabilities; Satellite/cell phone; Standardized forms commonly used in the execution of each position function
Personnel	Training Required	ICS 100 through 400, ICS 700; Affiliation with official Local Jurisdiction/State Agency	ICS 100 through 400, ICS 700; Affiliation with official Local Jurisdiction/State Agency	ICS 100 through 300, ICS 700; Affiliation with official Local Jurisdiction/State Agency	ICS 100 through 300, ICS 700; Affiliation with official Local Jurisdiction/State Agency
Personnel	Training Recommended	Human CPR; FEMA IS 10, IS 11 and IS 111; HAZMAT Awareness; Biosecurity Awareness;	Human CPR; FEMA IS 10, IS 11 and IS 111; HAZMAT Awareness; Biosecurity Awareness;	Human CPR; FEMA IS 10, IS 11 and IS 111; HAZMAT Awareness; Biosecurity Awareness;	Human CPR; FEMA IS 10, IS 11 and IS 111; HAZMAT Awareness; Biosecurity Awareness;

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Animal Damage Assessment Team

RESOURCE:		ANIMAL DAMAGE ASSESSMENT TEAM			
DEFINITION:		Obtains rapid, ongoing, and accurate assessments of incident damages.			
CATEGORY:		Animals and Agricultural		KIND:	Team
MINIMUM CAPABILITIES:		Type I	Type II	Type III	Type IV
COMPONENT	METRIC	Type I	Type II	Type III	Type IV
Capability	Minimum Deployment	5 days	3 days	3 days	Local
Capability	Maximum Deployment	14 days	14 days	7 days	7days
Capability	Sustained Operations	Self-contained for 5 days	Self-contained for 3 days	Self-contained for 3 days	Local
Capability	Lead Time to Deploy	24 hours	24 hours	24 hours	12 hours
Personnel	Number of People Per Response	40 persons to be divided in 2-person (minimum) teams including strike team leader and two deputies	20 persons to be divided in 2-person (minimum) teams including strike team leader and two deputies	10 people including team leader	2 people
Personnel	Required Training	ICS 100, 200, 700, Affiliation with with official Local Jurisdiction/State Agency; Disaster Assessment training	ICS 100, 200, 700, Affiliation with with official Local Jurisdiction/State Agency; Disaster Assessment training	ICS 100, 200, 700, Affiliation with with official Local Jurisdiction/State Agency; Disaster Assessment training	ICS 100, 700, Affiliation with with official Local Jurisdiction/State Agency; Disaster Assessment training
Personnel	Recommended Training	Human CPR and First Aid; Pet First Aid; FEMA IS 10, IS 11, IS 111; HAZMAT Awareness; Biosecurity Awareness	Human CPR and First Aid; Pet First Aid; FEMA IS 10, IS 11, IS 111; HAZMAT Awareness; Biosecurity Awareness	Human CPR and First Aid; Pet First Aid; FEMA IS 10, IS 11, IS 111; HAZMAT Awareness; Biosecurity Awareness	Human CPR and First Aid; Pet First Aid; FEMA IS 10, IS 11, IS 111; HAZMAT Awareness; Biosecurity Awareness

Equipment	Supplies	Maps, flashlight, first aid kit, laptop, cell phone, assessment forms/instructions/SOG, credentials, contact numbers, Truck safety/repair equipment	Maps, flashlight, first aid kit, laptop, cell phone, assessment forms/instructions/SOG, credentials, contact numbers, Truck safety/repair equipment	Maps, flashlight, first aid kit, laptop, cell phone, assessment forms/instructions/SOG, credentials, contact numbers, Truck safety/repair equipment	Maps, flashlight, first aid kit, laptop, cell phone, assessment forms/instructions/SOG, credentials, contact numbers, Truck safety/repair equipment
Vehicle		20 Trucks	10 Trucks	5 Trucks	1 Truck
Comments:	<p>Governed by type and magnitude of the disaster, the structure of the team consists of people most knowledgeable about the collection or material inventory of the disaster site, and assessing the magnitude and extent of impact on both the population and infrastructure of society. Trained specifically for disaster assessment techniques, team members are multidisciplinary and can include health personnel, engineering specialists, logisticians, environmental experts, and communications specialists. Responsibilities include recording observations and decisions made by the team, photographing and recording disaster site damage, and investigating where damage exists. Teams also analyze the significance of affected infrastructures, estimate the extent of damages, and establish initial priorities for recovery. Disaster assessment teams can perform an initial assessment that comprises situational and needs assessments in the early, critical stages of a disaster to determine the type of relief needed for an emergency response, or they may carry out a much more expedited process termed a rapid assessment.</p>				

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Animal Treatment Team – Companion Animal Shelter

RESOURCE	ANIMAL TREATMENT TEAM - COMPANION ANIMAL SHELTER				
DEFINITION:	Provides veterinary services within temporary animal shelters for a displaced population.				
CATEGORY:	Animals and Agricultural			KIND:	Team
MINIUMUM CAPABILITIES:					
COMPONENT	METRIC	Type I	Type II	Type III	Type IV
Capability	Shelter Capacity	1,000 capacity animal shelter	500 capacity animal shelter	300 capacity animal shelter	100 capacity animal shelter
Capability	Minimum Deployment	5 days	3 days	3 days	3 days
Capability	Maximum Deployment	14 days	14 days	7 days	7 days
Capability	Lead Time to Deploy	24 hours	24 hours	12 hours	12 hours
Capability	Sustainable Operations	Self-contained for 5 days	Self-contained for 3 days	Self-contained for 3 days	Local
Personnel	Team	12 person team consisting of at least 1 behaviorist; 4 Veterinarians and 7 Animal Care and Handling Specialists or higher level	6 person team consisting of at least 1 behaviorist, 2 Veterinarians and 3 Animal Care and Handling Specialists or higher level	3 person team consisting of at least 1 Veterinarian and 2 Animal Care and Handling Specialists or higher level	2 person team consisting of at least 1 Veterinarian and 1 Animal Care and Handling Specialist or higher level
Personnel	Training Required	ICS 100, 700, Basic CART; also ICS 200, 800, 300 for team leader; Affiliation with official Local Jurisdiction/State Agency	ICS 100, 700, Basic CART; also ICS 200, 800, 300 for team leader; Affiliation with official Local Jurisdiction/State Agency	ICS 100, 700, Basic CART; also ICS 200, 800 for team leader; Affiliation with official Local Jurisdiction/State Agency	ICS 100, 700, Basic CART; also ICS 200, 800 for team leader; Affiliation with official Local Jurisdiction/State Agency
Personnel	Training Recommended	Human CPR; FEMA IS-10 and IS-11; HAZMAT Awareness; Biosecurity Awareness	Human CPR; FEMA IS-10 and IS-11; HAZMAT Awareness; Biosecurity Awareness	Human CPR; FEMA IS-10 and IS-11; HAZMAT Awareness; Biosecurity Awareness	Human CPR; FEMA IS-10 and IS-11; HAZMAT Awareness; Biosecurity Awareness

Equipment		Minimum: portable medical kit that includes a pet first aid kit; human first aid kit; stethoscope; thermometer; meds, and other supplies as determined by the team leader.	Minimum: portable medical kit that includes a pet first aid kit; human first aid kit; stethoscope; thermometer; meds, and other supplies as determined by the the team leader.	Minimum: portable medical kit that includes a pet first aid kit; human first aid kit; stethoscope; thermometer; meds, and other supplies as determined by the team leader.	Minimum: portable medical kit that includes a pet first aid kit; human first aid kit; stethoscope; thermometer; meds, and other supplies as determined by the team leader.
Comments:	A small animal treatment team is a self-equipped team proficient in the medical treatment of companion animals affected by disasters. This team is designated to support small animal evacuation shelters by providing basic medical care. Animals requiring more intensive care should be referred to local veterinary practitioners. Type IV veterinary personnel are not usually deployed out of their home area.				

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Animal Treatment Team – Large Animal Shelter

RESOURCE	ANIMAL TREATMENT TEAM - COMPANION ANIMAL SHELTER				
DEFINITION:	Provides veterinary services within temporary animal shelters for a displaced population.				
CATEGORY:	Animals and Agricultural			KIND:	Team
MINIUMUM CAPABILITIES:					
COMPONENT	METRIC	Type I	Type II	Type III	Type IV
Capability	Shelter Capacity	1,000 capacity animal shelter	500 capacity animal shelter	300 capacity animal shelter	100 capacity animal shelter
Capability	Minimum Deployment	5 days	3 days	3 days	3 days
Capability	Maximum Deployment	14 days	14 days	7 days	7 days
Capability	Lead Time to Deploy	24 hours	24 hours	12 hours	12 hours
Capability	Sustainable Operations	Self-contained for 5 days	Self-contained for 3 days	Self-contained for 3 days	Local
Personnel	Team	12 person team consisting of at least 1 behaviorist; 4 Veterinarians and 7 Animal Care and Handling Specialists or higher level	6 person team consisting of at least 1 behaviorist, 2 Veterinarians and 3 Animal Care and Handling Specialists or higher level	3 person team consisting of at least 1 Veterinarian and 2 Animal Care and Handling Specialists or higher level	2 person team consisting of at least 1 Veterinarian and 1 Animal Care and Handling Specialist or higher level
Personnel	Training Required	ICS 100, 700, Basic CART; also ICS 200, 800, 300 for team leader; Affiliation with official Local Jurisdiction/State Agency	ICS 100, 700, Basic CART; also ICS 200, 800, 300 for team leader; Affiliation with official Local Jurisdiction/State Agency	ICS 100, 700, Basic CART; also ICS 200, 800 for team leader; Affiliation with official Local Jurisdiction/State Agency	ICS 100, 700, Basic CART; also ICS 200, 800 for team leader; Affiliation with official Local Jurisdiction/State Agency
Personnel	Training Recommended	Human CPR; FEMA IS-10 and IS-11; HAZMAT Awareness; Biosecurity Awareness	Human CPR; FEMA IS-10 and IS-11; HAZMAT Awareness; Biosecurity Awareness	Human CPR; FEMA IS-10 and IS-11; HAZMAT Awareness; Biosecurity Awareness	Human CPR; FEMA IS-10 and IS-11; HAZMAT Awareness; Biosecurity Awareness

Equipment		Minimum: portable medical kit that includes a pet first aid kit; human first aid kit; stethoscope; thermometer; meds, and other supplies as determined by the team leader.	Minimum: portable medical kit that includes a pet first aid kit; human first aid kit; stethoscope; thermometer; meds, and other supplies as determined by the the team leader.	Minimum: portable medical kit that includes a pet first aid kit; human first aid kit; stethoscope; thermometer; meds, and other supplies as determined by the team leader.	Minimum: portable medical kit that includes a pet first aid kit; human first aid kit; stethoscope; thermometer; meds, and other supplies as determined by the team leader.
Comments:	A small animal treatment team is a self-equipped team proficient in the medical treatment of companion animals affected by disasters. This team is designated to support small animal evacuation shelters by providing basic medical care. Animals requiring more intensive care should be referred to local veterinary practitioners. Type IV veterinary personnel are not usually deployed out of their home area.				

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Animal Treatment Team – Large Animal Shelter

RESOURCE:	ANIMAL TREATMENT TEAM - LARGE ANIMAL SHELTER				
DEFINITION:	Provides veterinary services within temporary animal shelters for a displaced population.				
CATEGORY:		Animals and Agricultural			Team
MINIUMUM CAPABILITIES:					
COMPONENT	METRIC	Type I	Type II	Type III	Type IV
Capability	Minimum Deployment		5 days	3 days	3 days
Capability	Maximum Deployment		14 days	7 days	7 days
Capability	Lead Time to Deploy		24 hours	24 hours	24 hours
Capability	Sustained Operations		Self-contained for 5 days	Self-contained for 5 days	Local
Personnel	Team		2 Veterinarians; 3 LA Animal Care and Handling Specialists or higher level	1 Veterinarian; 2 LA Animal Care and Handling Specialists or higher level	1 Veterinarian; 1 LA Animal Care and Handling Specialists or higher level
Personnel	Training Required		ICS 100, 700, Basic CART; also ICS 200, 800, 300 for team leader; Affiliation with official Local Jurisdiction/State Agency	ICS 100, 700, Basic CART; also ICS 200, 800 for team leader; Affiliation with official Local Jurisdiction/State Agency	ICS 100, 700, Basic CART; also ICS 200, 800 for team leader; Affiliation with official Local Jurisdiction/State Agency
Personnel	Training Recommended		Human CPR; FEMA IS 10, IS 11, and IS 111; HAZMAT Awareness; Biosecurity Awareness	Human CPR; FEMA IS 10, IS 11, and IS 111; HAZMAT Awareness; Biosecurity Awareness	Human CPR; FEMA IS 10, IS 11, and IS 111; HAZMAT Awareness; Biosecurity Awareness
Equipment	Medical		Minimum: portable medical kit that includes a large animal first aid kit; human first aid kit; stethoscope; thermometer; meds, and other supplies as determined by the supervising veterinarian.	Minimum: portable medical kit that includes a large animal first aid kit; human first aid kit; stethoscope; thermometer; meds, and other supplies as determined by the supervising veterinarian.	Minimum: portable medical kit that includes a large animal first aid kit; human first aid kit; stethoscope; thermometer; meds, and other supplies as determined by the supervising veterinarian.
Equipment	Handling		Halters; lead ropes; lariat	Halters; lead ropes; lariat	Halters; lead ropes; lariat

			ropes	ropes	ropes
Equipment	Recommended		cattle panels; squeeze chute	cattle panels; squeeze chute	cattle panels; squeeze chute
Comments:	A large animal treatment team is a self-equipped team proficient in the medical treatment of animals affected by disasters. This team is designated to support large animal evacuation shelters by providing basic medical care. Animals requiring more intensive care should be referred to local veterinary practitioners.				

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Large Animal Transport Team

RESOURCE:		LARGE ANIMAL TRANSPORT			
DEFINITION:		Deployed to transport large animals from an impacted area.			
CATEGORY:		Animals and Agricultural		KIND:	Team
MINIUMUM CAPABILITIES:					
COMPONENT	METRIC	Type I	Type II	Type III	Type IV
Capability	Minimum Deployment	5 days	3 days	1 day	1 day
Capability	Maximum Deployment	14 days	14 days	7 days	7 days
Capability	Lead Time to Deploy	24 hours	24 hours	12 hours	12 hours
Capability	Sustained Operations	Self-contained for 1 day	Self-contained for 1 day	Self-contained for 1 day	Self-contained for 1 day
Capability	Team	3 Large Animal Care and Handling Livestock and Equine Specialists or higher level/ Drivers ; 1 veterinarian on call	2 Large Animal Care and Handling Livestock and Equine Specialists or higher level/ Drivers ; 1 veterinarian on call	2 Large Animal Care and Handling Livestock and Equine Specialists) or higher level/ Drivers ; 1 veterinarian on call	2 Large Animal Care and Handling Livestock and Equine Specialists or higher level/ Drivers ; 1 veterinarian on call
Personnel	Training Required	Drivers: ICS 100, 700; Team Leader also ICS ,200, 300, 800 AHSL or higher: Basic CART Qualifications and Credentials; All: Affiliation with official local Jurisdiction/State Agency	Drivers: ICS 100, 700; Team Leader also ICS ,200, 300, 800 AHSL or higher: Basic CART Qualifications and Credentials; All: Affiliation with official local Jurisdiction/State Agency	Drivers: ICS 100, 700; Team Leader also ICS ,200, 800 AHSL or higher: Basic CART Qualifications and Credentials; All: Affiliation with official local Jurisdiction/State Agency	Drivers: ICS 100, 700; Team Leader also ICS ,200, 800 AHSL or higher: Basic CART Qualifications and Credentials; All: Affiliation with official local Jurisdiction/State Agency
Personnel	Training Recommended	FEMA IS 10, IS 11, and IS 111; Human First Aid; Human CPR; Animal Behavior and Handling	FEMA IS 10, IS 11, and IS 111; Human First Aid; Human CPR; Animal Behavior and Handling	FEMA IS 10, IS 11, and IS 111; Human First Aid; Human CPR; Animal Behavior and Handling	FEMA IS 10, IS 11, and IS 111; Human First Aid; Human CPR; Animal Behavior and Handling

Equipment	Supplies	Halters; lead ropes; lariat ropes; credentials, map/GPS; animal and human first aid kits	Halters; lead ropes; lariat ropes; credentials, map/GPS; animal and human first aid kits	Halters; lead ropes; lariat ropes; credentials, map/GPS; animal and human first aid kits	Halters; lead ropes; lariat ropes; credentials, map/GPS; animal and human first aid kits
Equipment	Recommended Handling	cattle panels; squeeze chute	cattle panels; squeeze chute	cattle panels; squeeze chute	cattle panels; squeeze chute
Equipment	Trailers	Semi-tractor trailer	24-ft livestock trailer	16-ft livestock trailer	2-horse trailer

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Companion Animal Evacuation and Re-entry

RESOURCE:		COMPANION ANIMAL EVACUATION AND RE-ENTRY			
DEFINITION:		Deployed to evacuate animals, and return animals to local areas.			
CATEGORY:		Animals and Agricultural		KIND:	Team
MINIUMUM CAPABILITIES:					
COMPONENT	METRIC	Type I	Type II	Type III	Type IV
Capability	Minimum Deployment	3 days	3 days	3 days	Local
Capability	Maximum Deployment	14 days	14 days	7 days	7 days
Capability	Lead Time to Deploy	24 hours	24 hours	24 hours	12 hours
Capability	Sustained Operations	Self-contained for 5 days	Self-contained for 1 days	Self-contained for 1 days	Local
Personnel	Team	10 Companion Animal Care and Handling Specialists (AHSC) /Drivers; including Team Leader	8 Companion Animal Care and Handling Specialists (AHSC) /Drivers; including Team Leader	5 Companion Animal Care and Handling Specialists (AHSC) /Drivers, including Team Leader	2 Companion Animal Care and Handling Specialists (AHSC) /Drivers
Personnel	Training Required	Drivers: ICS 100, 700; Team Leader: also ICS 200, 300, 800 AHSC or higher: Basic CART Qualifications and Credentials; All: Affiliation with official Local Jurisdiction/State Agency	Drivers: ICS 100, 700; Team Leader: also ICS 200, 300, 800 AHSC or higher: Basic CART Qualifications and Credentials; All: Affiliation with official Local Jurisdiction/State Agency	Drivers: ICS 100, 700; Team Leader: also ICS 200, 800 AHSC or higher: Basic CART Qualifications and Credentials; All: Affiliation with official Local Jurisdiction/State Agency	Drivers: ICS 100, 700; Team Leader: also ICS 200, 800 AHSC or higher: Basic CART Qualifications and Credentials; All: Affiliation with official Local Jurisdiction/State Agency
Personnel	Training Recommended	FEMA IS 10 and FEMA IS 11; Human First Aid; Human CPR; Pet First Aid; Animal Behavior and Handling	FEMA IS 10 and FEMA IS 11; Human First Aid; Human CPR; Pet First Aid; Animal Behavior and Handling	FEMA IS 10 and FEMA IS 11; Human First Aid; Human CPR; Pet First Aid; Animal Behavior and Handling	FEMA IS 10 and FEMA IS 11; Human First Aid; Human CPR; Pet First Aid; Animal Behavior and Handling
Equipment	Supplies	Cages; muzzles; leashes; Intake kit; tabbed collars; bowls; litter boxes; cell phone; water hose	Cages; muzzles; leashes; Intake kit; tabbed collars; bowls; litter boxes; cell phone; water hose	Cages; muzzles; leashes; Intake kit; tabbed collars; bowls; litter boxes; cell phone; water hose	Cages; muzzles; leashes; Intake kit; tabbed collars; bowls; litter boxes; cell phone; water hose

Equipment	Travel	Ventilated Semi-tractor trailer	Ventilated 30-ft trailer (or equiv)	Ventilated 20-ft trailer (or equiv)	Air conditioned Cargo van (or equiv)
Supplies	Personal	Credentials; Cash; Map/GPS	Credentials; Cash; Map/GPS	Credentials; Cash; Map/GPS	Credentials; Cash; Map/GPS
Vehicles		2 passenger semi truck and vehicles for 8 people	2 passenger truck and 6 passenger vehicle	1 6-passenger truck team/trailer	Cargo van
Comments:	Evacuation and re-entry teams are used to evacuate animals from areas designated by emergency management personnel. The teams will identify, track, and transport animals. Teams will also re-unify animals with their owners once returned to the local area. Teams will coordinate activities with incident command and sheltering teams.				

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Companion Animal Transport

RESOURCE:	COMPANION ANIMAL TRANSPORT				
DEFINITION:	Deployed to evacuate animals, and return animals to local areas.				
CATEGORY:	Animals and Agricultural			KIND:	Team
MINIUMUM CAPABILITIES:		Type I	Type II	Type III	Type IV
COMPONENT	METRIC	Type I	Type II	Type III	Type IV
Capability	Minimum Deployment	5 days	3 days	3 days	Local
Capability	Maximum Deployment	14 days	14 days	7 days	7 days
Capability	Lead Time to Deploy	24 hours	24 hours	24 hours	12 hours
Capability	Sustainable Operations	Self-contained for 5 days	Self-contained for 1 days	Self-contained for 1 days	Local
Personnel	Team	3 Companion Animal Care and Handling Specialists (AHSC) or higher/Drivers; 1 veterinarian on call	2 Companion Animal Care and Handling Specialists (AHSC) or higher/Drivers; 1 veterinarian on call	2 Companion Animal Care and Handling Specialists (AHSC) or higher/Drivers; 1 veterinarian on call	2 Companion Animal Care and Handling Specialists (AHSC) or higher/Drivers; 1 veterinarian on call
Personnel	Training Required	Drivers: ICS 100, 700; Team Leader: also ICS 200, 300, 800 AHSC or higher: Basic CART Qualifications and Credentials; All: Affiliation with official Local Jurisdiction/State Agency	Drivers: ICS 100, 700; Team Leader: also ICS 200, 300, 800 AHSC or higher: Basic CART Qualifications and Credentials; All: Affiliation with official Local Jurisdiction/State Agency	Drivers: ICS 100, 700; Team Leader: also ICS 200, 800 AHSC or higher: Basic CART Qualifications and Credentials; All: Affiliation with official Local Jurisdiction/State Agency	Drivers: ICS 100, 700; Team Leader: also ICS 200, 800 AHSC or higher: Basic CART Qualifications and Credentials; All: Affiliation with official Local Jurisdiction/State Agency
Personnel	Training Recommended	FEMA IS 10 and FEMA IS 11; Human First Aid; Human CPR; Pet First Aid; Animal Behavior and Handling	FEMA IS 10 and FEMA IS 11; Human First Aid; Human CPR; Pet First Aid; Animal Behavior and Handling	FEMA IS 10 and FEMA IS 11; Human First Aid; Human CPR; Pet First Aid; Animal Behavior and Handling	FEMA IS 10 and FEMA IS 11; Human First Aid; Human CPR; Pet First Aid; Animal Behavior and Handling

Equipment	Supplies	Cages; muzzles; leashes; Intake kit; tabbed collars; bowls; litter boxes; cell phone; water hose	Cages; muzzles; leashes; Intake kit; tabbed collars; bowls; litter boxes; cell phone; water hose	Cages; muzzles; leashes; Intake kit; tabbed collars; bowls; litter boxes; cell phone; water hose	Cages; muzzles; leashes; Intake kit; tabbed collars; bowls; litter boxes; cell phone; water hose
Equipment		Ventilated Semi-tractor trailer	Ventilated 30-ft trailer (or equiv)	Ventilated 20-ft trailer (or equiv)	Air conditioned Cargo van (or equiv)
Supplies	Personal	Credentials; Cash; Map/GPS	Credentials; Cash; Map/GPS	Credentials; Cash; Map/GPS	Credentials; Cash; Map/GPS
Vehicles		2-4 passenger trucks for transportation of teams	2-4 passenger trucks for transportation of teams	2-4 passenger trucks for transportation of teams	2-4 passenger trucks for transportation of teams
Comments:	Evacuation and re-entry teams are used to evacuate animals from areas designated by emergency management personnel. The teams will identify, track, and transport animals. Teams will also re-unify animals with their owners once returned to the local area. Teams will coordinate activities with incident command and sheltering teams.				

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Animal Shelter Team (Companion & Large Animal)

RESOURCE:	ANIMAL SHELTER TEAM				
DEFINITION:	A team proficient in animal handling, animal care, and animal shelter management that oversees the setup, operations, and staffing of temporary animal shelters.				
CATEGORY:	Animals and Agricultural			KIND:	Team
MINIMUM CAPABILITIES:		TYPE I	TYPE II	TYPE III	TYPE IV
COMPONENT	METRIC				
Capability	Shelter Capacity	500 capacity animal shelter	300 capacity animal shelter	100 capacity animal shelter	80 capacity animal shelter
Capability	Lead Time to Deploy	24 hours	24 hours	24 hours	12 hours
Capability	Minimum Deployment	5 days	3 days	3 days	3 days
Capability	Maximum Deployment	14 days	14 days	7 days	7 days
Capability	Sustained Operations	Self-contained up to 5 days	Self-contained up to 1 day	Self-contained 1 day	Local
Personnel	Shelter Manager	1	1	1	1
Personnel	Operations Team Leader	1	1	1	No
Personnel	Documentation/Admin Specialist	2	1	1	1
Personnel	Animal Care and Handling Specialist	49, includes supervisory personnel	20, includes supervisory personnel	8	4
Personnel	Logistics Specialist	1	1	1	Optional
Personnel	Safety Officer	1	1	Optional	Optional
Personnel	Experience	Has organized and supervised shelter operations in federally and/or non-federally declared disasters.	Has organized and supervised shelter operations in federally and/or non-federally declared disasters.	Training and/or experience in section for non-federally declared disaster situations in home state.	Training and/or experience in shelter management during disaster situations in home state.

Personnel	Required Training	Shelter Manager: ICS 100, 200, 700, 800 and 300, 400; Shelter Workers Animal Care and Handling or higher Basic CART and Credentials; Affiliation with official Local Jurisdiction/State Agency	Shelter Manager: ICS 100, 200, 700, 800 and 300; Shelter Workers Animal Care and Handling or higher Basic CART and Credentials; Affiliation with official Local Jurisdiction/State Agency	Shelter Manager: ICS 100, 200, 700, 800; Shelter Workers Animal Care and Handling or higher Basic CART and Credentials; Affiliation with official Local Jurisdiction/State Agency	Shelter Manager: ICS 100, 200, 700, 800; Shelter Workers Animal Care and Handling or higher Basic CART and Credentials; Affiliation with official Local Jurisdiction/State Agency
Personnel	Recommended Training	Human CPR; FEMA IS-10, IS-11, and IS 111; HAZMAT Awareness; Biosecurity Awareness; Animal Behavior and Handling; Pet First Aid	Human CPR; FEMA IS-10, IS-11, and IS 111; HAZMAT Awareness; Biosecurity Awareness; Animal Behavior and Handling; Pet First Aid	Human CPR; FEMA IS-10, IS-11, and IS 111; HAZMAT Awareness; Biosecurity Awareness; Animal Behavior and Handling; Pet First Aid	Human CPR; FEMA IS-10, IS-11, and IS 111; HAZMAT Awareness; Biosecurity Awareness; Animal Behavior and Handling; Pet First Aid
Equipment	Management Supplies	Laptop with wireless internet capabilities; Satellite/cell phone; Standardized forms commonly used in the execution of each position function	Laptop with wireless internet capabilities; Satellite/cell phone; Standardized forms commonly used in the execution of each position function	Laptop with wireless internet capabilities; Satellite/cell phone; Standardized forms commonly used in the execution of each position function	Laptop with wireless internet capabilities; Satellite/cell phone; Standardized forms commonly used in the execution of each position function
Equipment	Husbandry Supplies	500 crates, bowls, halters, lead ropes, lariat ropes, etc...	300 crates, bowls, halters, lead ropes, lariat ropes, etc...	100 crates, bowls, halters, lead ropes, lariat ropes, etc...	80 crates, bowls, halters, lead ropes, lariat ropes, etc...

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Large Animal Search and Rescue

RESOURCE:	LARGE ANIMAL SEARCH AND RESCUE				
DEFINITION:	Proficient in animal capturing, handling, technical rescue and management.				
CATEGORY:	Animals and Agricultural			KIND:	Team
MINIMUM CAPABILITIES:		Type I	Type II	Type III	Type IV
COMPONENT	METRIC	Type I	Type II	Type III	Type IV
		Rescue Operations	Rescue Assist	Capture/Collection	Capture/Collection
Capability	Minimum Deployment	5 days	3 days	3 days	Local
Capability	Maximum Deployment	14 days	14 days	7 days	7 days
Capability	Lead Time to Deploy	24 hours	24 hours	24 hours	12 hours
Capability	Sustained Operations	Self-contained for 5 days	Self-contained for 1 days	Self-contained for 1 days	Local
Capability	Rescue Scenarios	Low angle rescue, trailer accidents, A frame use, mud rescue, and flat water rescue, high angle rescue; other local AHJ required specialties such as ice rescue, helicopter lift	Low angle rescue, trailer accidents, A frame use, mud rescue, and flat water rescue, high angle rescue; other local AHJ required specialties such as ice rescue	Low angle rescue, trailer accidents, A frame use, mud rescue, and flat water rescue	Low angle rescue, trailer accidents, A frame use
Personnel	Team	5 - 1 team leader; 3 LA Animal Care and Handling Specialists or higher level including team leader; 1 veterinarian	5 - 1 team leader; 3 LA Animal Care and Handling Specialists or higher level including team leader; 1 veterinarian	4 - 1 team leader; 3 LA Animal Care and Handling Specialists or higher level including team leader; a veterinarian on call	3 LA Animal Care and Handling Specialists or higher level including team leader; a veterinarian on call

Personnel	Training Required Basic	Team Members: ICS 100, 700; Team Leader also ICS ,200, 300, 800 AHSL or higher: Basic CART Qualifications and Credentials; All: Affiliation with official local Jurisdiction/State Agency	Team Members: ICS 100, 700; Team Leader also ICS ,200, 300, 800 AHSL or higher: Basic CART Qualifications and Credentials; All: Affiliation with official local Jurisdiction/State Agency	Team Members: ICS 100, 700; Team Leader also ICS ,200, 800 AHSL or higher: Basic CART Qualifications and Credentials; All: Affiliation with official local Jurisdiction/State Agency	Team Members: ICS 100, 700; Team Leader also ICS ,200, 800 AHSL or higher: Basic CART Qualifications and Credentials; All: Affiliation with official local Jurisdiction/State Agency
Personnel	Training Required Technical	Large Animal Technical Rescue Operations Level Course; Basic Water First Responder; Structural Rope Rescue Operations Level	Large Animal Technical Rescue Operations Level Course; Basic Water First Responder; Structural Rope Rescue Operations Level	Large Animal Technical Rescue Operations Level Course; Basic Water First Responder	Large Animal Technical Rescue Operations Level Course
Personnel	Training Recommended Technical	Structural Rope Rescue Operations Level; Swift Water Operations Level; Structural Rope Rescue Technician Level; Air Crew/S-270 Basic Air Operations	Structural Rope Rescue Operations Level; Swift Water Operations Level; Structural Rope Rescue Technician Level	Structural Rope Rescue Operations Level; Swift Water Operations Level	Structural Rope Rescue Operations Level
Personnel	Training Recommended	FEMA IS 10, IS 11 and IS 111; Human First Aid; Human CPR; Pet First Aid; Biosecurity awareness	FEMA IS 10, IS 11 and IS 111; Human First Aid; Human CPR; Pet First Aid; Biosecurity awareness	FEMA IS 10, IS 11 and IS 111; Human First Aid; Human CPR; Pet First Aid; HAZMAT awareness; Biosecurity awareness	FEMA IS 10, IS 11 and IS 111; Human First Aid; Human CPR; Pet First Aid; HAZMAT awareness; Biosecurity awareness

Equipment	Technical Rescue	Rescue Glide, A frame, appropriate webbing and ropes per AHJ; mud extrication system, and animal flotation system; rescuer SAR and Belay equipment; Anderson Sling sytem or equivalent	Rescue Glide, A frame, appropriate webbing and ropes per AHJ; mud extrication system, and animal flotation system; rescuer SAR and Belay equipment	Rescue Glide, A frame, appropriate webbing and ropes per AHJ; mud extrication system, and animal flotation system	Rescue Glide, A frame, appropriate webbing and ropes per AHJ
Supplies	Personal	Credentials; Cash; Map/GPS	Credentials; Cash; Map/GPS	Credentials; Cash; Map/GPS	Credentials; Cash; Map/GPS
Comments:	A team proficient in animal handling, capture, technical rescue, and management (miniumum team of three). Environments may include water (standing and flood), wildfire, hazardous materials (HazMat) conditions. Operations include communications and/or evacuations to effect animal rescue.				

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Companion Animal Search and Rescue

RESOURCE:	COMPANION ANIMAL SEARCH AND RESCUE				
DEFINITION:	Proficient in animal capturing, handling and management.				
CATEGORY:	Animals and Agricultural			KIND:	Team
MINIUMUM CAPABILITIES:		Type I	Type II	Type III	Type IV
COMPONENT	METRIC	Rescue Operations	Rescue Assist	Capture/Collection	Capture/Collection
Capability	Minimum Deployment	5 days	3 days	3 days	Local
Capability	Maximum Deployment	14 days	14 days	14 days	14 days
Capability	Lead Time to Deploy	24 hours	24 hours	24 hours	12 hours
Capability	Sustained Operations	Self-contained for 5 days	Self-contained for 5 days	Self-contained for 1 day	Local
Personnel	Team	2 Animal Control Technicians or higher level	2 Animal Control Technicians or higher level	2 Animal Control Technicians or higher level	2 Animal Control Technicians or higher level
Personnel	Training Required Basic	Animal Control Technician or higher AER Qualifications and Credentials; affiliation with official state animal/ag agency; ICS 100, 200, IS 700, 800	Animal Control Technician or higher; ICS 100, 200, 700 Basic CART Qualifications and Credentials; affiliation with official Local Jurisdiction/State Agency;	Animal Control Technician or higher; ICS 100, 700 Basic CART Qualifications and Credentials; affiliation with official Local Jurisdiction/State Agency;	Animal Control Technician or higher; ICS 100, 700 Basic CART Qualifications and Credentials; affiliation with official Local Jurisdiction/State Agency;

Personnel	Training Required Technical	Rescue Assist technical plus: operations level swift/flood water, HAZMAT, rope rescue, collapsed structure, confined space, trench, ice, mountain, and wildfire	Capture/collection technical plus: awareness level swift/flood water, HAZMAT, rope rescue, collapsed structure, confined space, trench, ice, mountain	Zoonosis, disease control (cleaning/disinfection to include decontamination), animal bite prevention/investigation, restraint/control pole, live trapping, animal behavior, chemical capture, animal ID, report writing, euthanasia certification and biosecurity	Zoonosis, disease control (cleaning/disinfection to include decontamination), animal bite prevention/investigation, restraint/control pole, live trapping, animal behavior, chemical capture, animal ID, report writing, euthanasia certification and biosecurity
Personnel	Training Recommended	FEMA IS 10, IS 11 and IS 111; Human First Aid; Human CPR; Pet First Aid; Biosecurity awareness	FEMA IS 10, IS 11 and IS 111; Human First Aid; Human CPR; Pet First Aid; Biosecurity awareness	FEMA IS 10, IS 11 and IS 111; Human First Aid; Human CPR; Pet First Aid; HAZMAT awareness; Biosecurity awareness	FEMA IS 10, IS 11 and IS 111; Human First Aid; Human CPR; Pet First Aid; HAZMAT awareness; Biosecurity awareness
Supplies	Personal	Credentials; Cash; Map/GPS	Credentials; Cash; Map/GPS	Credentials; Cash; Map/GPS	Credentials; Cash; Map/GPS
Comments:	A team proficient in animal handling and capture and management (minimum teams of two). Environments may include water (swift and flood), wildfire, hazardous materials (HazMat) conditions. Operations include communications and/or evacuations to effect animal rescue.				

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Veterinary Strike Team

RESOURCE:	VETERINARY STRIKE TEAM				
DEFINITION:	Deployed to an impacted site to support the veterinary infrastructure.				
CATEGORY:	Animals and Agricultural			KIND:	Team
MINIUMUM CAPABILITIES:		Type I	Type II	Type III	Type IV
COMPONENT	METRIC				
Capability			Medical Care, Surgery, and Radiography	Triage, Basic Medical Care, and Minor Surgery	Triage, Basic Medical Care
Capability	Minimum Deployment		3 days	3 days	local
Capability	Maximum Deployment		14 days	7 days	7 days
Capability	Lead Time to Deploy		24 hours	24 hours	12 hours
Capability	Sustained Operations		Self-contained up to 5 days	Self-contained up to 5 days	Local
Personnel	Team		14 member team including team leader, 3 veterinarians, mobile clinic staff, and team staff	10 team members including team leader, 3 veterinarians, and team staff	3 person team, including 1 veterinarian and 2 team members
Personnel	Training Required		Team Members IS 100, 700. Team Leader also IS 200, 300, 800. Basic CART Qualifications and Credentials;; Affiliation with official local Jurisdiction/State Agency	Team Members IS 100, 700. Team Leader also IS 200, 800. Basic CART Qualifications and Credentials;; Affiliation with official local Jurisdiction/State Agency	Team Members IS 100, 700. Team Leader also IS 200. Basic CART Qualifications and Credentials;; Affiliation with official local Jurisdiction/State Agency
Personnel	Training Recommended		Human CPR; FEMA IS 10, IS 11 and IS 111; HAZMAT Awareness; Biosecurity Awareness	Human CPR; FEMA IS 10, IS 11 and IS 111; HAZMAT Awareness; Biosecurity Awareness	Human CPR; FEMA IS 10, IS 11 and IS 111; HAZMAT Awareness; Biosecurity Awareness

Equipment	Veterinary Facilities		Mobile Veterinary Clinic with full clinic capabilities; appropriate team PPE	Mobile tents; surgical/exam table; autoclave; veterinary medical supplies; appropriate team PPE	Local facilities; veterinary medical supplies; appropriate team PPE
Comments:	A veterinary strike team is deployed, usually out of their home area to an impacted area, to support veterinary infrastructure in the impacted area. The team is self-equipped and proficient in the the medical treatment of companion animals affected by disasters.				

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Appendix D | NCR AEC Resources (as of May 2014)

Resource Capabilities by Jurisdictional Areas

NOTE: Jurisdictional Resources noted below pull upon single jurisdiction resource pools and should be planned for in the aggregate and not as discrete resources. For instance if a Jurisdictional Area is capable of fielding a single (1) Type II Animal Shelter Team it may use all of its resources and not be able to field (5) Type IV Animal Shelter Teams. Conversely the Jurisdictional Area may be able to field five (5) Type IV Teams but then not have the resources to field a Type III or a Type II team. When planning for and requesting a Jurisdictional Area's resources for Mutual Aid from this list the Requester should keep in mind that these Resources/Teams are "capabilities" of the sending Jurisdictional Area rather than available "inventories".

Notations:

IMT = Incident Management Team

CA = Companion Animal/Small Animal

LA = Large Animal

CASAR = Companion Animal/Small Animal Search and Rescue

LASAR = Large Animal Search and Rescue

Adams County

NCR Equipment Caches/Trailers

- None

Jurisdictional Area Equipment Caches/Trailers

- None

Other Equipment Caches/Trailers

- None

Typed Teams

- None

Arapahoe County

NCR AEC Equipment Caches/Trailers

- (1) NCR CA Sheltering Cache Trailer (for detailed inventory see Appendix X)

Jurisdictional Area Equipment Caches/Trailers

- None

Other Equipment Caches/Trailers

- None

Typed Teams

- (3) Type IV CA Evacuation Teams --- or --
- (1) Type III CA Evacuation Teams --- or ---
- (3) Type IV CASAR Teams --- or ---
- (3) Type III CASAR Teams – or ---

City of Boulder

NCR AEC Equipment Caches/Trailers

- (1) NCR CA Sheltering Cache Trailer (for detailed inventory see Appendix X)

Jurisdictional Area Equipment Caches/Trailers

- None

Other Equipment Caches/Trailers

- None

Typed Teams

- (4) Type IV CA Evacuation Teams --- or --
- (1) Type III CA Evacuation Teams --- or ---
- (4) Type IV CASAR Teams --- or ---
- (4) Type III CASAR Teams – or ---

County of Boulder

NCR AEC Equipment Caches/Trailers

- None

Jurisdictional Area Equipment Caches/Trailers

- None

Other Equipment Caches/Trailers

- None

Typed Teams

- (4) Type IV CA Evacuation Teams
- (1) Type III CA Evacuation Teams
- (4) Type IV CASAR Teams
- (4) Type III CASAR Teams

City & County of Broomfield

NCR Equipment Caches/Trailers

- None

Jurisdictional Area Equipment Caches/Trailers

- None

Other Equipment Caches/Trailers

- None

Typed Teams

- None

Clear Creek County

NCR Equipment Caches/Trailers

- None

Jurisdictional Area Equipment Caches/Trailers

- None

Other Equipment Caches/Trailers

- (1) CART CA Sheltering Cache Trailer (for detailed inventory see Appendix X)

Typed Teams

- (7) Type IV CA Evacuation Teams
- (7) Type IV CA Shelter Teams --- or ---
- (4) Type III CA Shelter Teams --- or ---
- (1) Type II CA Shelter Teams

City & County of Denver

NCR Equipment Caches/Trailers

- None

Jurisdictional Area Equipment Caches/Trailers

- None

Other Equipment Caches/Trailers

- None

Typed Teams

- (6) Type IV CA Evacuation Teams --- or --
- (2) Type III CA Evacuation Teams --- or ---
- (6) Type IV CASAR Teams --- or ---
- (6) Type III CASAR Teams – or ---

Douglas/Elbert County

NCR Equipment Caches/Trailers

- None

Jurisdictional Area Equipment Caches/Trailers

- (1) County owned CA Sheltering Cache Trailer (for detailed inventory see Appendix X)

Other Equipment Caches/Trailers

- (1) CART LA Sheltering Cache (owned by DECHEC, no inventory detail available)
- (1) PetAid CA Sheltering Cache/Trailer (available August 2014)

Typed Teams

- (8) Type IV Animal Damage Assessment Teams ---- or ----
- (1) Type III Animal Damage Assessment Team
- (6) Type IV CA Evacuation Teams (HSPPR) --- or --
- (2) Type III CA Evacuation Teams (HSPPR) --- or ---
- (6) Type IV CASAR Teams (HSPPR) --- or ---
- (6) Type III CASAR Teams (HSPPR) – or ---
- (12) Type IV LA Transport Teams
- (12) Type III LA Transport Teams
- (8) Type IV CA Shelter Teams (DFL) --- or ---
- (4) Type III CA Shelter Teams (DFL) --- or ---
- (2) Type II CA Shelter Teams (DFL) --- or ---
- (1) Type I CA Shelter Team (DFL)
- (8) Type IV LA Shelter Teams (DECHEC) --- or ---
- (4) Type III LA Shelter Teams (DECHEC) --- or ---
- (2) Type II LA Shelter Teams (DECHEC) --- or ---
- (1) Type I LA Shelter Team (DECHEC)

Elbert County

- (See Douglas/Elbert County above)

Gilpin County

NCR Equipment Caches/Trailers

- None

Jurisdictional Area Equipment Caches/Trailers

- (1) County owned CA Sheltering Cache (no trailer) (for detailed inventory see Appendix X)

Other Equipment Caches/Trailers

- None

Typed Teams

- (3) Type IV Animal Damage Assessment Teams
- (2) Type IV CA Evacuation Teams
- (6) Type IV LA Transport Teams
- (6) Type III LA Transport Teams
- (2) Type IV CA Shelter Teams --- or ---
- (1) Type III CA Shelter Teams --- or ---

- (2) Type IV LA Shelter Teams --- or ---
- (1) Type III CA Shelter Teams --- or ---

Jefferson County

NCR Equipment Caches/Trailers

- (2) NCR CA Sheltering Cache Trailers (for detailed inventory see Appendix X)
- (1) NCR CA Mobile Shelter Trailer (for detailed inventory see Appendix X)

Jurisdictional Area Equipment Caches/Trailers

- (1) County owned CA Sheltering Cache Trailer (for detailed inventory see Appendix X)

Other Equipment Caches/Trailers

- (1) PetAid CA Sheltering Cache/Trailer (available August 2014)

Typed Teams

- (3) Type IV Animal Damage Assessment Teams
- (1) Type III Animal Damage Assessment Team
- (4) Type IV CA Evacuation Teams
- (4) Type III CA Evacuation Teams
- (4) Type IV CASAR Teams
- (4) Type III CASAR Teams
- (5) Type IV LA Transport Teams
- (5) Type III LA Transport Teams
- (5) Type II LA Transport Teams
- (5) Type IV CA Shelter Teams --- or ---
- (2) Type III CA Shelter Teams --- or ---
- (1) Type II CA Shelter Teams
- (2) Type IV LA Shelter Teams --- or ---
- (1) Type III LA Shelter Teams (DECHEC)

Location Matrix of NCR Resources by Equipment/Team

Jurisdictional Area	Adams	Arapahoe	Boulder (City)	Boulder (County)	Broomfield	Clear Creek	Denver	Douglas	Elbert	Gilpin	Jefferson	PetAid
Resource												
CA Shelter Cache Trailer		X	X								X	X
LA Shelter Cache Trailer								X	X		X	
SA Shelter											X	

Trailer												
Damage Assessment Team							X	X	X	X	X	X
CA Treatment Team												X
LA Treatment Team												X
LA Transport Team								X	X	X	X	
CA Evac Team		X	X	X		X				X	X	
CA Transport Team						X				X	X	
CA Shelter Team						X	X	X	X	X	X	X
LA Shelter Team								X	X	X	X	
CA SAR Team			X	X				X			X	X
LA SAR Team								X			X	
Vet Strike Team												X

Appendix E | NCR AEC Resource Inventory (as of May 2014)

NCR SA Shelter Equipment Cache Trailers

Housed at Arapahoe County – NCR SA Shelter Cache Trailer

Qty	Description	Comments
1	7'x16' cargo trailer with a 2 5/16" ball receiver	
9	48L x 30W folding dog crate	
0	42L x 28W folding dog crate	
24	36L x 23W folding dog crate	
10	30L x 19W folding dog crate	
4	24L x 18W folding dog crate	
10	Collapsible kennels	
34	1 Qt Bowls	
34	2 Qt Bowls	
34	3 Qt Bowls	
1	5' folding table	
2	8' Folding Table	
2	Folding Chairs	
1	Non-folding Chair	
3	9' Square Point Shovel	
1	Snow Shovel	
2	Rake	
4	Dust Broom	
2	Whisk broom	
2	Push Broom	
1	Deck Brush	

3	All Purpose Broom	
3	Dust Pan	
3	Mop	
1	Mop Bucket with Strainer	
4	Long Scrub Brush	
3	Hand held scrub brush	
1	10' x 10' canopy tent	
8	12 x 16 tarps	
2	20 x 30 tarps	
4	8 x 10 tarps	
2	Surge protector	
2	Extension Cord 100 ft	
1	Extension Cord 50 ft	
1	Extension Cord 25 ft	
2	Box fan	
8	Dog muzzle	
7	4' slip leads	
2	5 gal. trash can	
2	32 gal. trash can w/lids	
13	5 gal. buckets	
1	Box 33 gal. trash bags 150ct	
1	Box 13 gal. trash bags 300ct	
1	Box 33 gal. trash bags 60ct.	
1	Box 2lb food holders 100ct	
1	Box 1/4lb food holders 1000ct	
2	Box 9 x 12 cardboard cat litter pans	
2	Garden hose	

1	Garden hose nozzle	
1	5pcs pliers set	
1	Box ear plugs 200ct	
1	Bag ear plugs 80ct	
80	Cable Ties	
5	Box 28lbs cat litter	
1	Box milk bones 75oz	
1	Braided rope 100ft	
6	24in bungees	
	Stanley staple gun	
6	Yellow spray paint	
1	7 oz claw hammer	
1	Tape measure	
2	Bags dog food	
2	Bag cat food	
80	Pee pads	
3	Cat litter scoops	

Housed at City of Boulder – NCR SA Shelter Cache Trailer

Qty	Item Number	Description	Cost (each)	Total Cost
1	HHCARGO7X16T	H&H 7'X16' Tandem Axle Cargo Trailer	6,025.00	6,025.00
30		Medium Wire Crate 30x21.24		
25		Small Airline Crate (cat size)		
25		Large Wire Crate 36x24x27		
25		Extra-Large Wire Crate 42x27x30		
30		Rabbit/small animal Cages 25"		

Housed at Jefferson County – ARK Equipment Trailer
 ARK Equipment Trailer Inventory

Qty	Description	Comments
Unk	Advil and Tylenol	
1	Ball hitch	
3	Bath mats	
1	Binder clips, assorted sizes	
1	Binoculars	
18	Blankets	
5	Blankets, space	
0	Bleach, gallon	
0	Bolt cutters	
30	Bowls, dog, plastic	Assorted sizes
13	Bowls, metal, 3qt	
13	Bowls, metal, 2qt	
13	Bowls, metal 1qt	
29	Bowls, metal, various sizes	
4	Brooms, angle	
2	Brooms, push	
9	Buckets, white	5 Gallon
1	Bungee cords pkg	
1	Bungee cords, 24 inch, pkg	
1	Cable ties, pkg	
175	Cage pads/ pee pads	
1	Camera equipment set (old)	35 MM
1	Camera, polaroid, 600 model	
0	Can opener	

1	Canine cooler	
2	12' x 12' Canopy	
0	Cassette player	Battery or AC operated
3	Chain (dog)	15' heavy
1	Chain (dog)	15' light
3	Chairs, plastic, folding	
1/2	Chlorhexidine Disinfectant, gallon	
7	Choke chains, assorted	
1	Cleaner, simple green, bottle	32oz
2	Cleaning sponges	
2	Combs	
1	Control pole	
1	Cord, binding, pkg	Light weight
2	Cotton roll, 1#	
1	Dish soap, bottle	
2	Dog crate pads	Nylon covered
0	Drill bit set	
0	Drill screwdriver set, cordless	lightweight
1	Droplight	
1	Dry erase board, small	
1	Dry erase markers, set of 4	
4	Dustpan	
2	Ear plugs, box	200 pair per box
0	Electric testers, AC & DC	
2	Extension cord, multi-outlet	
1	Extension cord, 100' heavy duty	

3	Extension cord, 50' heavy duty	
2	Extension cord, 25' medium duty	
1	Extension cord, 15' light duty	
2	Facial tissue, box	
4	Fans, box, electric	
0	Fencing pliers	
0	File box	
1	File folders, manila, box of 100	
1	First Aid Kit - Veterinary	Basic first aid supplies
0	First Aid Kits	Belt Pouch models
1	Flashlight set, 2d and 6V, set	
2	Folding shovels	
0	Food bowls, paper	
500	Food trays, paper, ¼ lb size	
500	Food trays, paper, 5 lb size	
1	Freezer bags, box	Gallon size
0	Gallon jug w/ measuring cup	
3	Garden hose	
1	Gloves, cat handling	
4	Gloves, chemical resistant	
2	Gloves, latex, large, box	
1	Gloves, latex, med, box	
1	Grease gun (trailer hubs)	With extra grease cartridge
0	Hack saw	
1	Halogen work light	
0	Hammer	

2	Hand broom	
0	Hand saw	
0	Hand soap bottle	
1	Handy bundler	
1	Hanger assortment box	Small screws, tec
4	Head lamps	AA batteries required
0	Hole punch	3-hole
17	Laundry bags, mesh	
22	Leashes, nylon rope style	
6	Legal pad, yellow	
200	Litter pan trays, disposable	
0	Lubricant – WD40 spray can	
1	Maglite, size 2AA	
1	Maglite, size 3	
0	Message pads	
1	Mop bucket with wringer	
3	Mops	
2	Muzzles, canine	4 XS, 4 XM
16	Muzzles, canine assorted sizes	1 bag/10, 1 lrg, 1 sml, 4 comfort style
24	Name badges, blank	6 sheets/4, 8 badge covers
1	Net	Freeman Hammock
1	Net, capture type with pole	
1	Net, throw type	6' weighted
1	Notebook dividers, set of 5	
1	Notebooks, blank	

1	Paper clips, assorted sizes, bag	
250	Paper collars, neck band, Ejay band	
23	Paper towels, rolls	
1	Parts box, large	Various nails, snaps and other misc. hardware
1	Parts box, small	
34	Pens, ballpoint	
1	Pet carrier hardware, box	Misc. parts
1	Pet carrier, XL	
4	Pet carrier, Large	
4	Pet carrier, Medium	
11	Pet carrier, small	
250	Pet ID collars	
0	Pillow cases	
1	Plastic bags, box	Grocery type
48	Plastic forks	
48	Plastic spoons	
1	Plastic wrap, roll	
0	Pliers, Channel Lock	
0	Pliers, Linesman	
0	Pliers, regular	
0	Pliers, wire cutter	
1	Police line/Caution tape, roll	
3	Pooper scoopers	
4	Poster board	
1	Post-it notes, pkg	

1	Power divider cord	Heavy duty
2	Power strips w/ 8' cords	
1	Putty knife	
6	Radio/Walkie-Talkies	Battery or AC operated
0	Radio/AM/FM, AA or AC	
2	Rake	
1	Reflective Vest	
0	Respiration filler mask, heavy	
2	Rope, light weight, pkg	
1	Rope, medium weight, pkg	
1	Rope, braided poly	100'
1	Rope, nylon, 1 1/4"	125'
16	Rubber bands, bags	
6	Safety goggles, pair	
2	Sawhorses, sets	
1	Scissors, pair	
1	Scissors, heavy duty, pair	
1	Scotch tape, pkg	
4	Screw drivers	
1	Screwdriver set	
0	Scrub brush, hand	
2	Scrub brushes, large on mop handle	
1	Sharpie markers, pkg	
3	Sheets	
1	Shovel	
6	Shower curtain rings	

1	Snappy snare	
0	Socket set	
15	Spray bottle	
3	Sprayer nozzle for garden hose	
1	Sprayer, garden chemical for hose	
0	Staple gun and staples	
1	Staple remover	
1	Stapler	
0	Staples, box	
1	Stretcher, dog, soft carry	
3	Surge suppressor power strip	
1	Table cloth	
2	Tables, plastic, folding	8'
0	Tape measure	30"
2	Tape, duct, roll	
0	Tape, electrical	
1	Tape, masking	
2	Tape, packaging	
0	Tape, plumbers	
11	Tarps	Assorted sizes
1	Television	Battery or AC operated
0	Thumb tacks, container	
4	Toilet paper, rolls	
18	Towels	
1	Toys, misc, bag	
1	Trash bags	Heavy duty

1	Trash bags	Lightweight
2	Trash bags, 33 gallon	60 per box
0	Trash bags, 33 gallon	150 per box
0	Trash bags, 33 gallon	300 per box
2	Trash cans, black Rubbermaid	50 gallon
2	Trash cans, black with lids	Large
2	Trash cans, gray	Office size
1	Treatment record, continuation sheets, pkg	
25	Tyvek coveralls	
34	Tyvek jackets	
0	Wire cage, 22" x 14"	Collapsible
1	Wire Cage, 48" x 30"	Collapsible
2	Wire cage, 15" x 24"	Collapsible
3	Wire Cage, 18" x 24	Collapsible
3	Wire Cage, 20" by 30"	Collapsible
6	Wire Cage, 24" by 36"	Collapsible
2	Wire Cage, 28" x 44"	Collapsible
1	Wire play pen	Collapsible
2	Wire, galvanized, roll	
0	Wrench set	
0	Wrenches, Allen Head	
0	Wrenches, Crescent	
500	Zip-Ties	8"
2	Zip-Ties, assorted sizes, box	
1	Ziplock bags, gallon, box	
1	Ziplock bags, quart, box	

Housed at Jefferson County – JCHC EET (Horse Trailer)
 JCHC EET (Horse Trailer)

Qty	Description	Comments
	Bin	
1	Coffee Maker	
	Coffee cups, filters, creamer,sugar	
12	Paper Towl Rolls	
1	Box plastic silverware	
1	Box plates, bowls, napkins	
24	Cloth towels	
2	Baby Shampoo	
1	Horse Brush	
2	First Aid Kit	
4	Pair of Gloves	
1	Roll Duct Tape	
2	Styrofoam Cooler	
7	Case Bottled Water	
6	Gallon Jugs Water	
2	Bags Flour	
4	Portable Tables	
4	Wheelbarrows	
5	Garden hose	
21	Halters	
20	Lead ropes	
1	Hoof guard cover	
2	Conduit pipe	
3	Metal pipe	

2	Nylon Rope	
2	Grain Shovels	
10	Manure forks	
5	Steel bins	
1	Lunge line	
213	Buckets	
3	Feed pans	
1	Toolbox	
1	Blue Tarp	
1	Horse First Aid Kit	
2	Hay hooks	
1	Scrub Brush	
7	Hose spray nozzles	
1	Hose washer pkg	
1	Male hose end	
1	Female hose end	
1	Bucket of twine	
2	Balls (horse toys)	
1	Kneeling pad	
3	Dry Erase Boards	
1	Cot	
1	Easel/sign	
23	Clipboards	
1	Wound pad kit	
Many	Vests (several)	
Many	Office supplies	
1	50' extension cord	

Several	Walkie-talkies	
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County or CART owned CA Shelter Equipment Cache Trailers

Housed at Douglas County – County CA Shelter Cache Trailer

TBD

Housed at Douglas County – PetAid CA Shelter Cache Trailer

TBD

Housed at Gilpin County – Gilpin CART CA Shelter Cache Trailer

TBD

Housed at Jefferson County – PetAid CA Shelter Cache Trailer

TBD

Out of County Owned LA & CA Shelter Equipment Cache Trailers

Housed at EL Paso County – County CART CA Shelter Cache Trailer

TBD

Housed at El Paso County – CART LA Shelter Cache Trailer

TBD

Housed at El Paso County – Command Trailer

TBD

Housed at Larimer County – CART CA Shelter Cache Trailer

TBD

Housed at Pueblo County – County CART CA Shelter Cache Trailer

TBD

Housed at Weld County – CART LA Shelter Cache Trailer

TBD

Contact List for Requesting Resources

Jurisdiction	Name	Telephone	Email
Adams	Kurt Carlson	303.637.8013	kcarlson@adcogov.org
Arapahoe	Anthony Youngblood	303.847.6725	ayoungblood@co.arapahoe.co.us
Boulder County	Sara Spensieri@bouldercounty.org	303.859.0408	sspensieri@bouldtercounty.org
Boulder, City	Janee Boswell	303.817.4135	boswellj@bouldercolorado.gov
Broomfield	Kent Davies	720.887.2078	kdavies@ci.broomfield.co.us
Clear	Jeromie Morgan	720.233.8038	jmorgan@co.clear-creek.co.us

Creek			
Douglas	Ann Walton	303.539.1092	alwalton@douglas.co.us
Elbert	Brandon Lenderink	720.841.1660	Brandon.lenderink@elbertcounty-co.gov
Gilpin	Vicki Nemec	303.582.5214	vnemec@co.gilpin.co.us
Jefferson	Carla Zinanti	303.271.5074	czinanti@co.jefferson.co.us
PetAid	Debrah Schnackenberg	720.218.4692	debrahschnackenberg@petaidcolorado.org
DFL	Tracy Koss	720.241.7088	tkoss@ddfl.org
El Paso	Joe Stafford (Large Animal)	719.302.8702	jstafford@hsppr.org
El Paso	Jane Povenmire (Sm Animal)	719.302.8721	jpovenmire@hsppr.org
Larimer	Bill Porter	970.530.2954	bporter@larimerhumane.org
Pueblo	Julie Justman	719.404.5420	jjustman@hsppr.org
Weld	TBD	TBD	TBD